Ex. 31

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Wednesday, October 17, 2012 12:17 PM

To: Abdulhamid Sharif **Subject:** Fwd: Invitation letters

Attachments: Untitled attachment 00043.doc; Untitled attachment 00046.htm

Abdulhamid,

See the changes in the English letters to be translated and included in the Arabic as well.

Also, rewrite the English as per the changes and make sure the Arabic is the same.

All Arabic letters when finalized should be in PDF.

Txs

Sent from Mansour Al-Tassan (ASASCO) iPad

Begin forwarded message:

From: "Boyamian, Avo" < ABoyamia@SYSTEMS.TEXTRON.com>

Date: October 17, 2012, 9:31:46 EDT

To: Mansour Al-Tassan altassan@asasco.com>

Subject: Invitation letters

Dear Mansour,

Thank you for the DRAFT letters of invitation, both in English and Arabic.

Please see the attached draft letter the English version that I made some minor modifications in the English version. Will you please make the corresponding modifications in the Arabic translation and send me the modified Arabic version? Thanks.

Avo

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Wednesday, October 17, 2012 8:37 AM
To: Abdulhamid Sharif

Subject: Fwd: TEXTRON Chairman's Visit to Saudi Arabia - letters Requesting Meetings

Abdulhamid,

Make the changes in both Arabic and English on all letters as per Avo's notes below.

All Arabic after corrections should be in PDF.

Txs. Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

Begin forwarded message:

From: "Boyamian, Avo" < ABoyamia@SYSTEMS.TEXTRON.com >

Date: October 17, 2012, 8:31:12 EDT **To:** Mansour Al-Tassan altassan@asasco.com

Subject: RE: TEXTRON Chairman's Visit to Saudi Arabia - letters Requesting Meetings

Dear Mansour,

Thank you. We need to make minor modifications. I can do the changes in English here but the changes in Arabic needs to be done by you. Will contact you after 9:30 AM.

Thanks, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, October 17, 2012 7:12 AM

To: Boyamian, Avo

Subject: TEXTRON Chairman's Visit to Saudi Arabia - letters Requesting Meetings

Dear Avo,

Good morning and Greetings from cold Montreal.

Please find attached the letters requesting meetings for TSC Chairman with senior Saudi officials. These officials are listed below:

- 1- HRH Prince Salman Bin Abdulaziz Al Saud Crown Prince and Minister of Defense,
- 2- HRH Prince Khalid Bin Sultan Bin Abdulaziz Vice Minister of Defense,
- 3- HRH Lt. General Prince Khalid Bin Bandar Bin Abdulaziz Al Saud Commander of Saudi Arabian Land Forces (RSLF),
- 4- HE Lt. general Mohammed Al Ayesh Commander Royal Saudi Air Force (RSAF),
- 5- HE Dr. Mohammed Al Jasser Minister of Economy and Planning and Head of the Saudi Offset Program,
- 6- HE Maj. General Dr. Engineer Abdulaziz Al-Hudaithi Head of Military Industries Corporation (MIC).

The Arabic translation is printed as PDF for your reading and review.

Should you wish to make any changes, please let me know and will be happy to incorporate any changes.

We plan to submit these letters after the Hajj Holidays and will expedite and follow up.

With kindest regards,

Mansour Al-Tassan Montreal

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Wednesday, October 17, 2012 8:31 AM

To: Mansour Al-Tassan

Subject: RE: TEXTRON Chairman's Visit to Saudi Arabia - letters Requesting Meetings

Dear Mansour,

Thank you. We need to make minor modifications. I can do the changes in English here but the changes in Arabic needs to be done by you. Will contact you after 9:30

AM. Thanks, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, October 17, 2012 7:12 AM

To: Boyamian, Avo

Subject: TEXTRON Chairman's Visit to Saudi Arabia - letters Requesting Meetings

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- 1- HRH Prince Salman Bin Abdulaziz Al Saud Crown Prince and Minister of Defense,
- 2- HRH Prince Khalid Bin Sultan Bin Abdulaziz Vice Minister of Defense,
- 3- HRH Lt. General Prince Khalid Bin Bandar Bin Abdulaziz Al Saud Commander of Saudi Arabian Land Forces (RSLF),
- 4- HE Lt. general Mohammed Al Ayesh Commander Royal Saudi Air Force (RSAF),
- 5- HE Dr. Mohammed Al Jasser Minister of Economy and Planning and Head of the Saudi Offset Program,
- 6- HE Maj. General Dr. Engineer Abdulaziz Al-Hudaithi Head of Military Industries Corporation (MIC).

The Arabic translation is printed as PDF for your reading and review.

Should you wish to make any changes, please let me know and will be happy to incorporate any changes.

We plan to submit these letters after the Hajj Holidays and will expedite and follow up.

With kindest regards,

Mansour Al-Tassan Montreal

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Thursday, October 18, 2012 4:32 PM

To: Mansour Al-Tassan

Subject: RE: TSC Chairman's Visist - Request Meetings / letters

Dear Mansour, Thank you.

For your attention; Mr. Scott Donnelly, is the Chairman of Textron Inc. not of Textron Systems. Textron Systems is one of the divisions of Textron Inc. Textron Inc., includes Bell Helicopters, Cessna Aircrafts, Textron Systems and several other operating units and divisions.

All the English letters have been corrected and thank you for that; but the Arabic version still needs to be corrected.

Thank you Once again and see you soon in beautiful Boston,

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 18, 2012 4:09 PM

To: Boyamian, Avo

Subject: TSC Chairman's Visist - Request Meetings / letters

Dear Avo,

Please find attached all the letters for requesting meetings in Riyadh for the Chairman of Textron Systems with senior Saudi Officials.

We have incorporated the changes you requested.

With best regards,

Mansour Montreal

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 17 October, 2012 4:32 PM

To: Mansour Al-Tassan **Subject:** Invitation letters

Dear Mansour,

Thank you for the DRAFT letters of invitation, both in English and Arabic.

Please see the attached draft letter the English version that I made some minor modifications in the English version. Will you please make the corresponding modifications in the Arabic translation and send me the modified Arabic version? Thanks.

Avo

Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com> From:

Sent: Thursday, October 18, 2012 4:41 PM

Mansour Al-Tassan To:

Subject: RE: TSC Chairman's Visist - Request Meetings / letters

THANK YOU

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 18, 2012 4:38 PM

To: Boyamian, Avo

Subject: RE: TSC Chairman's Visist - Request Meetings / letters

Thank you Avo,

I will make the changes and will send it on Saturday.

See you soon.

Rgds,

Mansour

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 18 October, 2012 11:32 PM

To: Mansour Al-Tassan

Subject: RE: TSC Chairman's Visist - Request Meetings / letters

Dear Mansour, Thank you.

For your attention; Mr. Scott Donnelly, is the Chairman of Textron Inc. not of Textron Systems. Textron Systems is one of the divisions of Textron Inc., includes Bell Helicopters, Cessna Aircrafts, Textron Systems and several other operating units and divisions.

All the English letters have been corrected and thank you for that; but the Arabic version still needs to be corrected.

Thank you Once again and see you soon in beautiful Boston,

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 18, 2012 4:09 PM

To: Boyamian, Avo

Subject: TSC Chairman's Visist - Request Meetings / letters

Dear Avo,

Please find attached all the letters for requesting meetings in Riyadh for the Chairman of Textron Systems with senior Saudi Officials.

We have incorporated the changes you requested.

With best regards,

Mansour Montreal

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 17 October, 2012 4:32 PM To: Mansour Al-Tassan Subject: Invitation letters

Dear Mansour,

Thank you for the DRAFT letters of invitation, both in English and Arabic.

Please see the attached draft letter the English version that I made some minor modifications in the English version. Will you please make the corresponding modifications in the Arabic translation and send me the modified Arabic version? Thanks.

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Saturday, October 20, 2012 9:57 AM

To: Avo Boyamian

Subject: Fw: TSC Chairman's Visist - Request Meetings / letters

Attachments: 2012_10_18_ولي العهد الأمير سلمان بن عبد العزيز _ طلب دعوة لرئيس تكسترون_pdf; Lt General Mohammed Al-Ayesh- Request for Meeting english -18-10-2012.pdf; TSC-HRH Crown Prince Salman Bin Abdulaziz - Request for Meeting _ English -18-10-2012.pdf; TSC-HRH

Prince Khalid Bin Sultan Bin Abdulaziz - Request for Meeting _ English -18-10-2012.pdf; TSC-HRH Crown Prince Salman Bin Abdulaziz - Request for Meeting _ English -18-10-2012.pdf; TSC-MIC - Maj Gen Dr Abdulaziz Al-Hudaithi- Request for Meeting English -18-10-2012.pdf; TSC-MIC - Maj Gen Dr Abdulaziz Al-Hudaithi- Request for Meeting - ARABIC-18-10-2012.pdf; TSC-Minister of National Economy- Request for Meeting English -18-10-2012.pdf; TSC-RSLF - Lt Gen Prince

- طلب موعد قائد القوات الجوية،محمد العايش-Khalid Bin Bandar Bin Abdulaziz - Request for Meeting _ English -18-10-2012.pdf; TSC

سمو الأمير خالد بن بندر _ طلب دعوة ;ARABIC-18-10-2012.pdf طلب موعد من وزير الاقتصاد والتخطيط_محمد بن سليمان الجاسر-ARABIC-18-10-2012.pdf طلب موعد من وزير الاقتصاد والتخطيط_محمد بن سليمان الجاسر-18-10-2012.pdf

pdf.سمو الأمير خالد بن سلطان، نائب وزير الدفاع _ طلب دعوة لرئيس تكسترون_pdf; 2012_10_18_لرئيس تكسترون_18_2012_10

Good morning and greetings from Boston.

Please find attached the letters requesting meetings for the Chairman.

Let me know if any changes.

See you in a bit.

•

Rgds,

Mansour Boston

Mansour I. Al-Tassan

Sent via BlackBerry $\mbox{\ensuremath{\mathbb{R}}}$ from ASASCO

From: "Abdul Hamid" < abdulhamid@asasco.com >

Date: Sat, 20 Oct 2012 10:09:27 +0300

To: <altassan@asasco.com>

Subject: FW: TSC Chairman's Visist - Request Meetings / letters

Dear Sir,

Please find attached after the necessary changes.

Regards, Abdulhamid

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 18, 2012 11:37 PM

To: Abdulhamid Sharif (ASASCO)

Subject: FW: TSC Chairman's Visist - Request Meetings / letters

URENT

Abdulhamid,

See the note from Mr. Avo about the Chairman of Textron Inc. change all letters in Arabic to show that Mr. Scott Donnelly is the Chairman of TEXTRON Inc. not Textron Systems.

So, immediately make the changes in the Arabic and put all in in PDF.

Txs. Mansour

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 18 October, 2012 11:32 PM

To: Mansour Al-Tassan

Subject: RE: TSC Chairman's Visist - Request Meetings / letters

Dear Mansour, Thank you.

For your attention; Mr. Scott Donnelly, is the Chairman of Textron Inc. not of Textron Systems. Textron Systems is one of the divisions of Textron Inc., includes Bell Helicopters, Cessna Aircrafts, Textron Systems and several other operating units and divisions.

All the English letters have been corrected and thank you for that; but the Arabic version still needs to be corrected.

Thank you Once again and see you soon in beautiful Boston,

Λνο

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 18, 2012 4:09 PM

To: Boyamian, Avo

Subject: TSC Chairman's Visist - Request Meetings / letters

Dear Avo,

Please find attached all the letters for requesting meetings in Riyadh for the Chairman of Textron Systems with senior Saudi Officials.

We have incorporated the changes you requested.

With best regards,

Mansour Montreal

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 17 October, 2012 4:32 PM

To: Mansour Al-Tassan **Subject:** Invitation letters

Dear Mansour,

Thank you for the DRAFT letters of invitation, both in English and Arabic.

Please see the attached draft letter the English version that I made some minor modifications in the English version. Will you please make the corresponding

modifications in the Arabic translation and send me the modified Arabic version? Thanks.

Avo

Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

١٨ أكتوبر ٢٠١٢م

حضرة صاحب السمو الملكي الأمير سلمان بن عبد العزيز آل سعود ولي العهد ونائب رئيس مجلس الوزراء ووزير الدفاع وزارة الدفاع الرياض، الملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والمعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

يسرني أن ابدي لسموكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣٠ ديسمبر ٢٠١٢م .

وبكل إحترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة سموكم الكريم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وانظمة الفضاء. لذا ، أمل من سموكم الكريم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذى ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

افو بوياميان نائب الرئيس

نائب الرئيس لشية الأمسمارية وال

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street
Wilmington, MA 01887-2941
aboyamia@systems.textron.com

Tel: (978) 657-2992 Fax: (978)657-2544

October 18, 2012

HRH Prince Salman bin Abdul Aziz Al Saud

Crown Prince, Deputy Premier and Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting

Your Royal Highness,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

Mr. Scott C. Donnelly, Chairman of Textron Inc. will be in Riyadh next November for three days from Friday, November 30 to late morning on Monday, December 03, 2012.

Mr. Scott C. Donnelly is keen to have the pleasure of meeting with Your Highness to discuss subjects of mutual interest and in particular, the latest technology of TEXTRON Corporation in the industry of defense and aerospace.

We would be most privileged to Your Highness to grant him a meeting appointment during the most convenient dates mentioned above.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com



Avo S. Boyamian Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 18, 2012

His Excellency Major General Dr. Abdulaziz Al-Hudaithi

Director General Military Industries Corporation Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Your Excellency,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

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We would be most privileged to Your Excellency to grant him a meeting appointment during the most convenient dates mentioned above.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 18, 2012

His Excellency Dr. Mohammed Al-Jasser

Minister of National Economy and Planning and the Head of Saudi Offset Ministry of National Economy and Planning Riyadh, Kingdom of Saudi Arabia

Your Excellency,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

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Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com

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١٨ أكتوبر ٢٠١٢م

معالي الفريق الطيار الركن محمد بن عبد الله العايش قائد القوات الجوية وزارة الدفاع العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية. يسرني أن ابدي لمعاليكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بريارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ بريارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣

ديسمبر ٢٠١٢م . وبكل احترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في

مجال الدفاع وأنظمة الفضاء. لذا ، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت

الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أ**فو بوياميان** نائب الرئيس

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

١٨ أكتوبر ٢٠١٢م

صاحب السمو الملكي الفريق الركن الأمير خالد بن بندر بن عبد العزيز آل سعود

قائد القوات البرية الملكية السعودية

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

يسرني أن ابدي لسموكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ ديسمبر ٢٠١٢م.

وبكل احترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة سموكم الكريم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء. لذا ، أمل من سموكم الكريم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

افو بوياميان نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com



Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 18, 2012

His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force Royal Saudi Air Force King Abdul Aziz Road (Old Airport Road) Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting

Your Excellency,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

Mr. Scott C. Donnelly, Chairman of Textron Inc. will be in Riyadh next November for three days from Friday, November 30 to late morning on Monday, December 03, 2012.

Mr. Scott C. Donnelly is keen to have the pleasure of meeting with Your Excellency to discuss subjects of mutual interest and in particular, the latest technology of TEXTRON Corporation in the industry of defense and aerospace.

We would be most privileged to Your Excellency to grant him a meeting appointment during the most convenient dates mentioned above.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street
Wilmington, MA 01887-2941
aboyamia@systems.textron.com

Tel: (978) 657-2992 Fax: (978)657-2544

October 18, 2012

HRH Prince Khalid bin Sultan bin Abdul Aziz Al Saud

Deputy Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting

Your Royal Highness,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

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Middle East and North Africa

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Fax: (978)657-2544

١٨ أكتوبر ٢٠١٢م

معالي اللواء ركن الدكتور مهندس عبد العزيز الحديثي

مدير المؤسسة العامة للصناعات الحربية

وزارة الدفاع

الرياض المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

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وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان ذائب الدئيس

لنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978) 657-2544

October 18, 2012

HRH Lieutenant General Prince Khalid bin Bandar bin Abdul Aziz Al Saud

Commander of Royal Saudi Land Forces Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting

Your Royal Highness,

I hope this letter finds you well.

Please allow me to extend the wishes and regards of all senior members of the board and senior management of TEXTRON Corporation, which is one of the major American defense companies specialized in manufacturing and supplying many advanced systems and weapons to the United States military and to several friendly countries. Textron is a major manufacturer of military and commercial products such as Bell Helicopters, Cessna Aircrafts, Lycoming aircraft engine, Unmanned Air System (UAS), precision smart weapons, security armored vehicles and intelligence software solutions.

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With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com

Avo S. Boyamian Vice President Middle East and North Africa Textron Systems A Textron Company

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١٨ أكتوبر ٢٠١٢م

دیسمبر ۲۰۱۲م.

معالي الدكتور محمد بن سليمان بن محمد الجاسر وزير الاقتصاد والتخطيط وزارة الاقتصاد والتخطيط البرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية. يسرني أن ابدي لمعاليكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣

وبكل احترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء. لذا ، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

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أفو بوياميان نائب آلرئيس

لنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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۱۸ أكتوبر ۲۰۱۲م

صاحب السمو الملكى الأمير خالد بن سلطان بن عبد العزيز آل سعود

نائب وزير الدفاع

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا سايتيشن ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

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وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

اقو بوياميان نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Monday, October 22, 2012 11:14 AM

To:altassan@asasco.comAttachments:RSAF-DCS, 10-18-12.docx

Dear Mansour,

Will you please translate the attached English version into Arabic. To be addressed to:

- 1. HRH Prince Salman
- 2. HRH Prince Khalid Bin Sultan
- 3. HE Lt General Mohamed Al Ayesh
- 4. MGen. Fayyad
- 5. MGen. Ali Al Ghamdi
- 6. Col. Hussain Al Ousaimi

Thank you.,

Avo

_	
Data	٠
Date	

Lieutenant General Mohammed bin Abdullah Al Ayesh Commander, Royal Saudi Air Force, Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear general Al-Ayesh

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards

From: Boyamia, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Monday, October 22, 2012 11:10 AM

To: altassan@asasco.com

Subject:Visit of Mr Scott Donnelly (2).docxAttachments:Visit of Mr Scott Donnelly (2).docx

Dear Mansour,

Please see the attached for your attention.

Thanks,

Kingdom of Saudi Arabia

Visit of Mr. Scott Donnelly

Chairman, President and Chief Executive Officer, Textron Inc.

30 November to 3 December 2012

Official Party:

Mr. Scott Donnelly – Chairman, President and Chief Executive Officer, Textron Inc.

Mr. Kevin Cosgriff -

Mr. Avo Boyamian – Vice President, Middle East Region, Textron Systems Inc.

Mr. Tarek Mekhail – Vice President, Middle East Region, AAI Corporation

Host:

Mr. Mansour Al-Tassan – President of Arab Supply and Services

Friday, 30 Nov 0930	Event Pickup Mr. Mekhail from Marriott Apartments (2 large SUVs required for this visit)
0950	Depart Marriott Apartments to pickup Mr. Al-Tassan
1015	Pickup Mr. Al-Tassan from residence
1020	Depart Mr. Al-Tassan from residence (Vehicle 1: Mr. Al-Tassan and Mr. Mekhail) (Vehicle 2: Empty)
1045	Receiving Party arrives at the VIP Lounge at King Khalid International Airport (VIP Lounge and Gate access to greet arriving flight needs to be coordinated)
11:30	Official Party Arrives on Etihad Airlines flight EY317 (Met by Mr. Al-Tassan and Mr. Mekhail)
1135-1210	Party moves to VIP Lounge for Coffee Ceremony (ASASCO personnel required to process passport and retrieve luggage)
1215	Depart King Khalid International Airport for Intercontinental Hotel (Vehicle 1: Mr. Donnelly, Mr. Al-Tassan and Mr. Boyamian) (Vehicle 2: Mr. Cosgriff and Mr. Mekhail)
1245 - 1300	Arrive at Intercontinental Hotel (VIP Check in) (Avo, can you set this up the VIP Check in at the hotel?)

1300 – 1830 Personnel Time

(It will be hard to set anything up because it is Friday and nothing is open until 1500 at the earliest, but this could be a good time for him

to catch up on e-mail)

TBD Dinner Location TBD

(This is something you can talk with Mansour...we can eat at the hotel

or wherever you guys decided)

2200 Personal Time

Saturday, 1 Dec Event

0700 – 0900 Personal Time

0915 – 0930 Depart Hotel for Royal Saudi Air force HQ

(Vehicle 1: Mr. Donnelly and Mr. Boyamian) (Vehicle 2: Mr. Cosgriff and Mr. Mekhail) (Is Mansour going to the office calls with us)

0930 -1030 Office call with His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force

TBD Lunch

TBD Dinner

Sunday, 2 Dec Event

0700 – 0900 Personal Time

0915 – 0930 Depart Hotel for TBD

0930 -1030 Office call TBD

TBD Lunch

TBD Dinner

Monday, 3 Dec Event

0700 – 0900 Personal Time

0915 – 0930 Depart Hotel for TBD

0930 -1030 Office call TBD

TBD	Lunch
1930 – 2015	Depart Hotel for King Khalid International Airport (Vehicle 1: Mr. Donnelly, Mr. Al-Tassan and Mr. Boyamian) (Vehicle 2: Mr. Cosgriff and Mr. Mekhail) (Please ask Mansour if he can coordinate for the luggage to be taken to the airport and checked-in early prior to you guys arriving at the airportif not we will have to leave the hotel earlier)
2015	Official Party Arrives at the VIP Lounge at King Khalid International Airport (VIP Lounge and Gate access again need to be coordinated)
2105	Official Party Departs for Dubai

From:
Sent:
To:
Subject:
Attachments:

Mansour Al-Tassan <altassan@asasco.com> Wednesday, October 24, 2012 12:34 PM Avo Boyamian

Fwd: AVO Boyamian Meeting Requests

(2).pdf; Untitled attachment 00103.htm; TSC-__________-ARABIC-23-10-2012.doc; Untitled attachment 00106.htm; TSC-__________-ARABIC-23-10-2012.doc; Untitled attachment 00109.htm; Untitled attachment 00112.doc; Untitled attachment 00115.htm; Untitled attachment 00118.pdf; Untitled attachment 00121.htm; Untitled attachment 00124.doc; Untitled attachment 00127.htm; Untitled attachment 00130.pdf; Untitled attachment 00133.htm; Untitled attachment 00136.doc; Untitled attachment 00139.htm; Untitled attachment 00142.pdf; Untitled attachment 00145.htm; Untitled attachment 00148.doc; Untitled attachment 00151.htm; Untitled attachment 00154.pdf; Untitled attachment 00157.htm

Dear Avo,

Please see the attached and if there is any changes, let me know and I will be happy to make them.

Txs. Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

Begin forwarded message:

From: "Abdul Hamid" <abdulhamid@asasco.com>
Date: October 24, 2012, 11:45:46 EDT
To: <altassan@asasco.com>

Subject: AVO Boyamian Meeting Requests

Dear Sir, Please find AVO BOYAMIAN Meeting Requests (Arabic, English and Pdf). Regards,

Arabian Support and Services Co. Ltd. King Faisal Foundation Building North Tower, 11th Floor P.O. Box 7238, Riyadh 11462 Kingdom of Saudi Arabia Tel. #: +966 (1) 463-4466 Ext. 109 Fax #: +966 (1) 463-0743

Abdul Hamid M. Sharief

Mobile #: +966 509015599



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 23, 2012

His Excellency Colonel Hussain Al Ousaimi

Director, Armaments and Munitions RSAF Logistics Royal Saudi Air Force Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear Colonel Hussain,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

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With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 23, 2012

HRH Prince Salman bin Abdul Aziz Al Saud

Crown Prince, Deputy Premier and Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Your Royal Highness,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if Your Highness would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As Your Highness appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving Your Highness' confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa e-mail: aboyamia@systems.textron.com



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October 23, 2012

His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force Royal Saudi Air Force King Abdul Aziz Road (Old Airport Road) Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Al-Ayesh,

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October 23, 2012

His Excellency Major General Engineer Ali Al Ghamdi

Deputy Director of the Royal Saudi Air Force Logistics and Supplies Royal Saudi Air Forces Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

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23 أكتوبر 2012م

سعادة العقيد حسين العصيمي مدير إدارة الأسلحة والمدخرات القوات الجوية الملكية السعودية وزارة الدفاع العربية السعودية الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لسعادتكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon ، وكما لا يخفي على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS) . ولحصولكم عليه مجدداً ، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية المملكية السعودية .

وعند التشرف بلقائكم، يسعدني مناقشة وعرض المواضيع التالية:

- 1. جدول زمنی بتاریخ تسلیم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء
 - 4. التعاون الصناعي

لذا، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سعادتكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو ميان

أفو بوياميان الأوسط وشمال إفريقيا

نائب الرئيس

لمنطقة الشرق

e-mail: aboyamia@systems.textron.com

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٢٣ أكتوبر ٢٠١٢م

سعادة اللواء مهندس/ علي الغامدي \Box

نائب رئيس هيئة إمداد وتموين القوات الجوية الملكية السعودية

□القوات الجوية الملكية السعودية

الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

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أفو بوياميان

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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23 أكتوبر 2012م

سعاد اللواء الركن الطيار فياض بن حامد الرويلي قاعدة الملك فهد الجوية الطائف، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

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أفو ميان

أفو بوياميان الأوسط وشمال إفريقيا

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لمنطقة الشرق

e-mail: aboyamia@systems.textron.com

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٢٣ أكتوبر ٢٠١٢م

صاحب السمو الملكى الأمير خالد بن سلطان بن عبد العزيز آل سعود

نائب وزير الدفاع

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سموكم الكريم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

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أفو بوياميان

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

۲



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October 23, 2012

HRH Prince Salman bin Abdul Aziz Al Saud

Crown Prince, Deputy Premier and Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

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October 23, 2012

HRH Prince Khalid bin Sultan bin Abdul Aziz Al Saud

Deputy Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

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October 23, 2012

His Excellency Major General Engineer Ali Al Ghamdi

Deputy Director of the Royal Saudi Air Force Logistics and Supplies Royal Saudi Air Forces Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

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Avo S. BoyamianVice President Middle East and North Africa

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October 23, 2012

His Excellency Major General Fayyad Al-Roweily

Commander, King Fahd Air Base in Taif Taif, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Fayyad,

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23 أكتوبر 2012م

سعادة اللواء مهندس/ علي الغامدي

نائب رئيس هيئة إمداد وتموين القوات الجوية الملكية السعودية السعودية الملكية السعودية

العوات الجويه الملكية السعودية الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لسعادتكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon ، وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS) . ولحصولكم عليه مجدداً ، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية المملكية السعودية .

وعند التشرف بلقاء سعادتكم، يسعدني مناقشة وعرض المواضيع التالية:

- 1. جدول زمني بتاريخ تسليم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء
 - 4. التعاون الصناعي

لذا، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سعادتكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو ميان

أفو بوياميان

نائب الرئيس

لمنطقة الشرق

Q. S. Doyamlan

الأوسط وشمال إفريقيا

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٢٣ أكتوبر ٢٠١٢م

معالي الفريق الركن الطيار محمد بن عبد الله العايش قائد القوات الجوية وزارة الدفاع العربية السعودية

الموضوع: طلب مقابلة معاليكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمضوع: للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لمعاليكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon ، وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية ١٣٠٠ سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً ، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقاء معاليكم، يسعدني مناقشة وعرض المواضيع التالية:

- ١. جدول زمني بتاريخ تسليم معجل
- ٢. الدعم الفني داخل المملكة بدون عبء مالي على القوات الجوية الملكية السعودية
 - ٣. تضمين مقابل الشحن الجوي في سعر الشراء
 - ٤. التعاون الصناعي

لذا، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً. وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان نائب الدئيس

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23 أكتوبر 2012م

صاحب السمو الملكي الأمير خالد بن سلطان بين عبيد العزيز آل سعود

نائب وزير الدفاع وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سموكم الكريم بشأن الحصول مجدداً على السلاح العنقودي المضاد للملدوعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنص

CBU-105 Sensor D/B Fused Weapon

أتمنى لسموكم الكريم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة سموكم الكريم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بيو-105 Sensor D/B Fused Weapon (سلاح سي بيو-105 كي بي بالحساس المنصهر) وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية 1300 سلاح سي بيي يو-105 دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكبة السعودية.

وعند التشرف بلقاء سموكم الكريم، يسعدني مناقشة وعرض المواضع التالية:

- 1. جدول زمنی بتاریخ تسلیم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء

4. التعاون الصناعي

لذا، أمل من سموكم الكريم التوجيه بتحديد موعد من وقـتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

أفو ميان

أفو بوياميان

نائب الرئيس

لمنطقة الشرق

Q. S. Doyamlan

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٢٣ أكتوبر ٢٠١٢م

حضرة صاحب السمو الملكي الأمير سلمان بن عبد العزيز آل سعود ولي العهد ونائب رئيس مجلس الوزراء ووزير الدفاع وزارة الدفاع الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سموكم الكريم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لسموكم الكريم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

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وعند التشرف بلقاء سموكم الكريم، يسعدني مناقشة وعرض المواضيع التالية:

- ١. جدول زمني بتاريخ تسليم معجل
- ٢. الدعم الفنى داخل الملكة بدون عبء مالى على القوات الجوية الملكية السعودية
 - ٣. تضمين مقابل الشحن الجوي في سعر الشراء
 - ٤. التعاون الصناعي

لذا ، أمل من سموكم الكريم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا ، ، ،

أفو بوياميان

لنطقة الشرق الأوسط وشمال إفريقيا

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October 23, 2012

His Excellency Colonel Hussain Al Ousaimi

Director, Armaments and Munitions RSAF Logistics Royal Saudi Air Force Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear Colonel Hussain,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

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Fax: (978)657-2544

October 23, 2012

HRH Prince Khalid bin Sultan bin Abdul Aziz Al Saud

Deputy Minister of Defense Ministry of Defense Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Your Royal Highness,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if Your Highness would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As Your Highness appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving Your Highness' confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

e-mail: aboyamia@systems.textron.com



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Tel: (978) 657-2992 Fax: (978)657-2544

October 23, 2012

His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force Royal Saudi Air Force King Abdul Aziz Road (Old Airport Road) Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Al-Ayesh,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian

Vice President

Middle East and North Africa e-mail: aboyamia@systems.textron.com



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Fax: (978)657-2544

October 23, 2012

His Excellency Major General Fayyad Al-Roweily

Commander, King Fahd Air Base in Taif Taif, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Fayyad,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
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- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa

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٢٣ أكتوبر ٢٠١٢م

سعادة العقيد حسين العصيمي مدير إدارة الأسلحة والمدخرات القوات الجوية الملكية السعودية وزارة الدفاع الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لسعادتكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 Sensor D/B Fused Weapon وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية ١٣٠٠ سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقائكم، يسعدني مناقشة وعرض المواضيع التالية:

- ١. جدول زمنى بتاريخ تسليم معجل
- ٢. الدعم الفني داخل المملكة بدون عبء مالي على القوات الجوية الملكية السعودية
 - ٣. تضمين مقابل الشحن الجوى في سعر الشراء
 - ٤. التعاون الصناعي

لذا ، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سعادتكم بقبول عظيم تحياتنا واحترامنا،،،،

لنطقة الشرق الأوسط وشمال إفريقيا e-mail: aboyamia@systems.textron.com

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23 أكتوبر 2012م

معالي الفريق الركن الطيار محمد بن عبد الله العايش

قائد القوات الجوية

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة معاليكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لمعاليكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بان أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي و-105 Sensor D/B Fused Weapon (سلاح سي بي وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية 1300 سلاح سي بي يو-105 دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقاء معاليكم، يسعدني مناقشة وعرض المواضيع التالية:

- 1. جدول زمنی بتاریخ تسلیم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء
 - 4. التعاون الصناعي

لذا، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً. وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

a. S. Sayamlan

أفو ميان

أفو بوياميان

نائب الرئيس

لمنطقة الشرق

الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

Avo S. Boyamian Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992 Fax: (978)657-2544

٢٣ أكتوبر ٢٠١٢م

سعاد اللواء الركن الطيار فياض بن حامد الرويلي قائد قاعدة الملك فهد الجوية الطائف، المملكة العربية السعودية

الموضوع: طلب مقابلة سعادتكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لسعادتكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لسعادتكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أنطلع إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 Sensor D/B Fused Weapon وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية ١٣٠٠ سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقاء سعادتكم، يسعدني مناقشة وعرض المواضيع التالية:

- ١. جدول زمني بتاريخ تسليم معجل
- الدعم الفني داخل المملكة بدون عبء مالي على القوات الجوية الملكية السعودية
 - ٣. تضمين مقابل الشحن الجوي في سعر الشراء
 - ٤. التعاون الصناعي

لذا ، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سعادتكم بقبول عظيم تحياتنا واحترامنا،،،،

لنطقة الشرق الأوسط وشمال إفريقيا e-mail: aboyamia@systems.textron.com

Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992 Fax: (978)657-2544

23 أكتوبر 2012م

حضرة صاحب السمو الملكي الأمير سلمان بن عبد العزيز آل سعود ولي العهد ونائب رئيس مجلس الوزراء ووزير الدفاع وزارة الدفاع الرياض، المملكة العربية السعودية

الموضوع: طلب مقابلة سموكم الكريم بشأن الحصول مجدداً على السلاح العنقودي المضاد للملدوعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنص

CBU-105 Sensor D/B Fused Weapon

أتمنى لسموكم الكريم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لسموكم الكريم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة سموكم الكريم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بيو-105 Sensor D/B Fused Weapon (سلاح سي بيو-105 كي بي بالحساس المنصهر) وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية 1300 سلاح سي بيي يو-105 دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكبة السعودية.

وعند التشرف بلقاء سموكم الكريم، يسعدني مناقشة وعرض المواضع التالية:

- 1. جدول زمنی بتاریخ تسلیم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء

4. التعاون الصناعي

لذا، أمل من سموكم الكريم التوجيه بتحديد موعد من وقـتكم الثمين في الوقت الذي ترونه مناسباً.

وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

أفو ميان

أفو بوياميان

الأوسط وشمال إفريقيا

نائب الرئيس

لمنطقة الشرق

Q. S. Doyamlan

e-mail: aboyamia@systems.textron.com

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Wednesday, October 24, 2012 12:36 PM

Ava Povamian

To: Avo Boyamian

Subject: Fwd: TEXTRON Chairman _Request for Meeting

Dear Avo,

See the letters as modified per your request. I will standby for any changes.

Txs. Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

Begin forwarded message:

From: "Abdul Hamid" <abdulhamid@asasco.com>
Date: October 24, 2012, 11:09:36 EDT
To: <altassan@asasco.com>

Subject: TEXTRON Chairman _Request for Meeting

Dear Sir,

Please find attached TEXTRON Chairman request for meeting. Regards,

- <Lt General Mohammed Al-Ayesh- Request for Meeting English -18-10-2012.doc>
- <Lt General Mohammed Al-Ayesh- Request for Meeting English -18-10-2012.pdf>
- <TSC-HRH Crown Prince Salman Bin Abdulaziz Request for Meeting _ English -18-10-2012.doc>
- <TSC-HRH Crown Prince Salman Bin Abdulaziz Request for Meeting _ English -18-10-2012.pdf>
- <TSC-HRH Prince Khalid Bin Sultan Bin Abdulaziz Request for Meeting English -18-10-2012.doc>
- <TSC-HRH Prince Khalid Bin Sultan Bin Abdulaziz Request for Meeting English -18-10-2012.pdf>
- <TSC-MIC Maj Gen Dr Abdul Aziz Al-Hudaithi- Request for Meeting English -18-10-2012.doc>
- <TSC-MIC Maj Gen Dr Abdul Aziz Al-Hudaithi- Request for Meeting English -18-10-2012.pdf>
- <ARABIC-18-10-2012.doc معالي اللواء الركن الدكتور مهندس عبد العزيز الحديثي TSC-MIC>
- <ARABIC-18-10-2012.pdf معالي اللواء الركن الدكتور مهندس عبد العزيز الحديثي TSC-MIC>
- <TSC-Minister of National Economy- Request for Meeting English -18-10-2012.doc>
- <TSC-Minister of National Economy- Request for Meeting English -18-10-2012.pdf>
- <TSC-RSLF Lt Gen Prince Khalid Bin Bandar Bin Abdulaziz Request for Meeting _ English -18-10-2012.doc>
- <TSC-RSLF Lt Gen Prince Khalid Bin Bandar Bin Abdulaziz Request for Meeting _ English -18-10-2012.pdf>
- <ARABIC-18-10-2012.doc> طلب موعد قائد القوات الجوية محمد العايش-ARABIC-18-0-2012.doc
- <ARABIC-18-10-2012.pdf طلب موعد قائد القوات الجوية محمد العايش-ARABIC
- <ARABIC-18-10-2012.doc طلب موعد من وزير الاقتصاد والتخطيط محمد بن سليمان الجاسر-TSC>
- <ARABIC-18-10-2012.pdf طلب موعد من وزير الاقتصاد والتخطيط محمد بن سليمان الجاسر-TSC
- <dc>بسمو الأمير خالد بن بندر طلب دعوة لرئيس تكسترون 18 10 2012>
- حpdf. سمو الأمير خالد بن بندر طلب دعوة لرئيس تكسترون 18 10 2012>
-

 الدفاع طلب دعوة لرئيس تكسترون 18 10 2012 سمو الأمير خالد بن سلطان، نائب وزير>
- edf. سمو الأمير خالد بن سلطان، نائب وزير الدفاع طلب دعوة لرئيس تكسترون 18_10_2012>
- <doc>ولي العهد الأمير سلمان بن عبد العزيز _ طلب دعوة لرئيس تكسترون_18_2012>
- <pdf.دعــوة لـــرئيس تكســـترون_18_201_2012 ولــي العهـد الأمــير ســلمان بــن عبــد العــزيز _ طلــب>

From: Boyamia, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Wednesday, October 24, 2012 10:22 AM

To: Mansour Al-Tassan **Subject:** RE: Gen. Al Ghamdi

Major General Ali Al Ghamdi

RSAF, Deputy Director of Logistics and Supplies

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, October 24, 2012 10:12 AM

To: Boyamian, Avo Subject: Gen. Al Ghamdi

Hello Avo,

What is the title for General Al-Ghamdi?

From: Boyamia, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Wednesday, October 24, 2012 12:21 PM

To: Mansour Al-Tassan **Subject:** RE: Gen. Al Ghamdi

Dear Mansour,

Shall I expect to receive the Arabic invitation letters today?

Thanks, avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, October 24, 2012 10:12 AM

To: Boyamian, Avo Subject: Gen. Al Ghamdi

Hello Avo,

What is the title for General Al-Ghamdi?

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Wednesday, October 24, 2012 1:59 PM

To: Mansour Al-Tassan

Subject: RE: TEXTRON Chairman _Request for Meeting

Dear Mansour,

The copies are not attached. Please forward the attachments.

Thanks, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, October 24, 2012 12:36 PM

To: Boyamian, Avo

Subject: Fwd: TEXTRON Chairman _Request for Meeting

Dear Avo,

See the letters as modified per your request. I will standby for any changes.

Txs. Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

Begin forwarded message:

From: "Abdul Hamid" <abdulhamid@asasco.com>
Date: October 24, 2012, 11:09:36 EDT
To: <altassan@asasco.com>

Subject: TEXTRON Chairman _Request for Meeting

Dear Sir,

Please find attached TEXTRON Chairman request for meeting.

Regards,

Mobile #: +966 509015599

<Lt General Mohammed Al-Ayesh- Request for Meeting English -18-10-2012.doc>

<Lt General Mohammed Al-Ayesh- Request for Meeting English -18-10-2012.pdf>

<TSC-HRH Crown Prince Salman Bin Abdulaziz - Request for Meeting English -18-10-2012.doc>

<TSC-HRH Crown Prince Salman Bin Abdulaziz - Request for Meeting English -18-10-2012.pdf>

<TSC-HRH Prince Khalid Bin Sultan Bin Abdulaziz - Request for Meeting _ English -18-10-2012.doc>

<TSC-HRH Prince Khalid Bin Sultan Bin Abdulaziz - Request for Meeting _ English -18-10-2012.pdf>

<TSC-MIC - Maj Gen Dr Abdul Aziz Al-Hudaithi- Request for Meeting English -18-10-2012.doc>

<TSC-MIC - Maj Gen Dr Abdul Aziz Al-Hudaithi- Request for Meeting English -18-10-2012.pdf>

- ARABIC-18-10-2012.doc الحديثي العزيز عبد مهندس الدكتور الركن اللواء معالي - ARABIC-18-10-2012.doc الحديثي العندين عبد مهندس الدكتور الركن اللواء معالي - ARABIC-18-10-2012.doc المدن المد

<ARABIC-18-10-2012.pdf - الحديثي العزيز عبد مهندس الدكتور الركن اللواء معالي - TSC-MIC>

<TSC-Minister of National Economy- Request for Meeting English -18-10-2012.doc>

<TSC-Minister of National Economy- Request for Meeting English -18-10-2012.pdf>

<TSC-RSLF - Lt Gen Prince Khalid Bin Bandar Bin Abdulaziz - Request for Meeting _ English -18-10-2012.doc>

<TSC-RSLF - Lt Gen Prince Khalid Bin Bandar Bin Abdulaziz - Request for Meeting English -18-10-2012.pdf>

<ARABIC-18-10-2012.doc - العايش الجوية محمد القوات قائد موعد طلب-TSC

<TSC-العايش الجويةمحمد القوات قائد موعد طلب-ARABIC-18-10-2012.pdf</p>

<ARABIC-18-10-2012.doc الجاسر سليمان بن محمد يطوالتخط الاقتصاد وزير من موعد طلب-TSC

<TSC- الجاسر سليمان بن محمد والتخطيط الاقتصاد وزير من موعد طلب-ARABIC-18-10-2012.pdf</p>

حالد الأمير سمو> 18 10 2012.doc تكسترون لرئيس دعوة طلب بندر بن خالد الأمير سمو>

<18_10_2012.pdf تكســـترون لـــرئيس دعوة طلب _ بنــدر بـن خالـد الأمـير سمو>

حال الأمير سمو>
المان بن خالد الأمير سمو>

< 10_2012.pdf تكســـترون لـــرئيس دعوة طلب _ الــدفاع وزيـر نائــب ،سـلطان بـن خالـد الأمـير سـمو>

< 18_10_2012.doc تكســــترون لـــرئيس دعوة طلب _ العــزيز عبـد بـن ســلمان الأمـير العهد ولــي>

< 10_2012.pdf تكســـترون لــرئيس دعوة طلب _ العــزيز عبـد بـن سـلمان الأمـير العهد ولـي>

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Thursday, October 25, 2012 8:44 AM

To: Mansour Al-Tassan

Subject: FW: Avo's Meetings - HE Lt. Gen. Mohammed Al-Ayesh

Attachments: Lt General Mohammed Al-Ayesh- Request for Meeting English -23-10-2012.doc; Lt General Mohammed Al-Ayesh- Request for

طلب موعد قائد القوات الجويةمحمد -ARABIC-23-10-2012 (2).doc; TSC طلب موعد قائد القوات الجويةمحمد العايش-ARABIC-23-10-2012 (2).doc

-ARABIC-23-10-2012 (2).pdf

Dear Mansour, Good Morning,

Thank you for the Chairman meeting request letters. I received them all and printed hard copies.

Regarding FMS versus DCS letters, please see the attached modifications I made on the Word version of LtGen. Mohammad Al Ayesh letter. Basically deleting some unnecessary words to make it shorter and brief.

Thanks a lot again,

Will call you later this morning.

Enjoy your stay in beautiful Boston.

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 25, 2012 7:53 AM

To: Boyamian, Avo

Subject: Avo's Meetings - HE Lt. Gen. Mohammed Al-Ayesh

Your meeting with Lt. gen. Mohammed Al-Ayesh.



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 23, 2012

His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force Royal Saudi Air Force King Abdul Aziz Road (Old Airport Road) Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Al-Ayesh,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

- 1. Accelerated delivery schedule
- 2. In-country technical support at no extra cost to RSAF
- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian Vice President

Middle East and North Africa e-mail: aboyamia@systems.textron.com

Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992 Fax: (978)657-2544

23 أكتوبر 2012م

معالي الفريق الركن الطيار محمد بن عبد الله العايش

قائد القوات الجوية

وزارة الدفاع

الرياض، المملكة العربية السعودية

لموضوع: طلب مقابلة معاليكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-105 دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لمعاليكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بان أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة حصولكم التالي على معاليكم الكريم وكما لا يخفى على علمكم الكريم الكريم السلاح المنقودي المضاد للمدرعات والمركبات (سلاح سي بي و-105 دي بي بالحساس المنسهر) CBU-105 Sensor D/B Fused Weapon وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية محلكم الكريم نحن حالياً في طور تسليم المنصهر، والذي حصلتم عليه عبير قنوات القوات الجوية الأمريكية مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه أمجدداً، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبير لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقاء معاليكم، يسعدني مناقشة وعرض المواضيع التالية:

- 1. جدول زمني بتاريخ تسليم معجل
- 2. الدعم الفني داخل المملكة بدون عب، مالي على القوات الجوية الملكية السعودية
 - 3. تضمين مقابل الشحن الجوي في سعر الشراء
 - 4. التعاون الصناعي

لذا، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً. وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،، a. S. Loyamian

أفو بوياميان نائب الرئيس الأوسط وشمال إفريقيا

لمنطقة الشرق

e-mail: aboyamia@systems.textron.com



Vice President Middle East and North Africa Textron Systems A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

October 23, 2012

His Excellency Lt. General Mohammed Al-Ayesh

Commander, Royal Saudi Air Force Royal Saudi Air Force King Abdul Aziz Road (Old Airport Road) Riyadh, Kingdom of Saudi Arabia

Subject: Request for Meeting to Discuss RSAF new SFW/CBU-105 Acquisition

Dear General Al-Ayesh,

I hope this letter finds you well.

Please allow me to extend the wishes and the regards of all senior members of the Board of Textron Systems Corporation.

I will be most privileged if you would grant us a meeting appointment to discuss RSAF next acquisition of CBU-105 D/B. As your Excellency appreciates we are currently in the process of delivering the RSAF 1300 CBU-105 D/B acquired through FMS channels. However, for the new RSAF acquisition, we would like to offer better contracting options whereby greater savings, better services and better cooperation can be realized for the benefits of RSAF. During our meeting, I will be pleased to discuss and to propose the following:

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- 3. Air freight shipment to be included in the purchase price
- 4. Industrial Cooperation

I would appreciate receiving your Excellency's confirmation of the meeting at your convenience.

With kind regards,

Respectfully Yours,

Avo Boyamian

Vice President

Middle East and North Africa e-mail: aboyamia@systems.textron.com

Avo S. Boyamian
Vice President Middle East and North Africa
Textron Systems
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٢٣ أكتوبر ٢٠١٢م

معالي الفريق الركن الطيار محمد بن عبد الله العايش قائد القوات الجوية وزارة الدفاع العربية السعودية

الموضوع: طلب مقابلة معاليكم بشأن الحصول مجدداً على السلاح العنقودي المضاد للمضوع: للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon

أتمنى لمعاليكم دوام الصحة والعافية،

كما أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون سيستمز كوربوريشن.

بكل احترام ، أتطلع إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة حصولكم التالي على السلاح العنقودي المضاد للمدرعات والمركبات (سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر) CBU-105 Sensor D/B Fused Weapon ، وكما لا يخفى على علمكم الكريم نحن حالياً في طور تسليم قواتكم الجوية ١٣٠٠ سلاح سي بي يو-١٠٥ دي بي بالحساس المنصهر، والذي حصلتم عليه عبر قنوات القوات الجوية الأمريكية - مبيعات الأسلحة للأجانب (FMS). ولحصولكم عليه مجدداً ، يسعدنا أن نعرض عليكم عروض تعاقدية أفضل بتوفير أكثر بكثير وخدمات أفضل كما يمكن تحقيق تعاون أكبر لمصلحة القوات الجوية الملكية السعودية.

وعند التشرف بلقاء معاليكم، يسعدني مناقشة وعرض المواضيع التالية:

- ١. جدول زمني بتاريخ تسليم معجل
- ٢. الدعم الفني داخل المملكة بدون عبء مالي على القوات الجوية الملكية السعودية
 - ٣. تضمين مقابل الشحن الجوي في سعر الشراء
 - ٤. التعاون الصناعي

لذا، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً. وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان نائب آلدئيس

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

۲

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Thursday, October 25, 2012 8:37 AM
To: ABoyamia@SYSTEMS.TEXTRON.com
Subject: Management (SCA)

Subject: Meetings in KSA

Dear Avo,

Good morning and good day.

I sent you several e-mails this morning regarding your meetings and the Chairman's. To make it easy for your review, I put each meeting request in a separate e-mail so, it will be easier for you to review and comments.

I feel these are the correct letters as I have incorporated all the changes you requested, however, should you feel you need to make changes, please feel free to make any changes on each letter and send it back for further changes.

See you this evening.

Rgds,

Mansour

Sent: Thursday, October 25, 2012 8:51 AM

To: Mansour Al-Tassan Subject: RE: Meetings in KSA

Dear Mansour, Thank you. Will do.

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Thursday, October 25, 2012 8:37 AM

To: Boyamian, Avo **Subject:** Meetings in KSA

Dear Avo,

Good morning and good day.

I sent you several e-mails this morning regarding your meetings and the Chairman's. To make it easy for your review, I put each meeting request in a separate e-mail so, it will be easier for you to review and comments.

I feel these are the correct letters as I have incorporated all the changes you requested, however, should you feel you need to make changes, please feel free to make any changes on each letter and send it back for further changes.

See you this evening.

Rgds,

Mansour

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Friday, November 02, 2012 12:25 PM
To: ABoyamia@SYSTEMS.TEXTRON.com

Cc: Abdulhamid Sharif (ASASCO) (abdulhamid@asasco.com)

Subject: Arabic letters - Chairman's Meetings - FINAL

- طلب موعد من وزير الاقتصاد والتخطيط محمد بن سليمان الجاسر -ARABIC - 04-11-2012.pdf; TSC معالي اللواء الركن الدكتور مهندس عبد العزيز الحديثي - TSC-MIC المعادل عبد العزيز الحديثي - ARABIC معالي اللواء الركن الدكتور مهندس عبد العزيز الحديثي - ARABIC معالي اللواء الركن الدكتور مهندس عبد العزيز الحديثي - TSC-MIC المعادل المعادل

العقيد حسين العصيمي - مديرً إدارة الأسلحة والمدخرات - هيئة إمداد وتموين القوات الجوية - طلب موعد مقابلة مع رئيس مجلس إدارة شركة شركة شركة على العقيد حسين العصيمي - مديرً إدارة الأسلحة والمدخرات - هيئة إمداد وتموين القوات الجوية - طلب موعد مقابلة مع رئيس مجلس إدارة شركة تكسترون - 1-1-2012م, pdf; اللواء على الغامدي نائب رئيس هيئة إمداد وتموين القوات الجوية اللواء محمد بن سليمان السديس نائب قائد ;pdf اللوواء فياض الرويلي رئيس هيئة إمداد وتموين القوات الجوية - طلب موعد مقابلة مع رئيس مجلس إدارة شركة تكسترون إنك - 4-11-2012م طلب موعد مقابلة مع سمو الأمير خالد بن بندر بن عبدالعزيز - قائد ;pdf القوات الجوية الملكية السعودية - طلب موعد مقابلة مع سمو الأمير خالد بن سلطان، نائب وزير الدفاع _ لرئيس تكسترون - ;pdf القوات البرية الملكية السعودية _ طلب مقابلة لرئيس مجلس الإدارة - 4-11-2012م ولي العهد الأمير سلمان بن عبد ;pdf بعد العايش - قائد القوات الجوية الملكية السعودية - طلب موعد مقابلة لرئيس مجلس الإدارة - 4-11-2012م ولي العهد الأمير سلمان بن عبد ;pdf بعد العايش - قائد القوات الجوية الملكية السعودية - طلب موعد مقابلة لرئيس مجلس الإدارة - 2011-11-4.pdf العرب ولي العهد الأمير سلمان بن عبد ;pdf العربة العربة العربة الملكية السعودية - طلب موعد مقابلة لرئيس مجلس الإدارة - 2012-11-4.pdf العربة الملكية السعودية - طلب موعد مقابلة لرئيس مجلس الإدارة - 2014-2012م ولي العهد الأمير سلمان بن عبد ;pdf العربة مع سمو الأمير خالد بن سلطان العربة - قائد القوات الجوية الملكية السعودية - طلب موعد مقابلة لرئيس مجلس الإدارة - 2014-11-2012م ولي العهد الأمير سلمان بن عبد ;pdf العربة العربة العربة العربة العربة العربة العربة العربة العربة الملكية السعودية - طلب مقابلة لرئيس عبد إلى العربة ا

pdf. العزيز _ طلب مقابلة لرئيس تكسترون _ 04-11-2012م

Dear Avo,

Please disregard and delete my earlier e-mail on the subject. Please find the final corrected letters with the additions of the following persons:

- 1. His Excellency Major General Fayyad Al Roweily Director of logistics and Supplies, RSAF
- His Excellency Major General Ali Al Ghamdi Deputy Director of Logistics and Supplies, RSAF
- 3. His Excellency Colonel Hussain Al Ousaimi Director of Armaments and Munitions, RSAF
- 4. His Excellency Maj. General Mohammed Sulaiman Al Sedais Deputy Commander RSAF.

Abdulhamid: Disregard the e-mail previously sent. Print all with addressed envelopes and wait for my instructions.

Avo: Please review and advice any changes.

Rgds,

Mansour

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TEXTRON Systems

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٤ نوفمبر ٢٠١٢م

سعادة اللواء الركن الدكتور مهندس عبد العزيز الحديثي

مدير المؤسسة العامة للصناعات الحربية

وزارة الدفاع

الرياض المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (Cessna Aircraft) وطائرات سسنا (Cessna Aircraft) ومحركات الطائرة لايكومنج (Lycoming) والطائرات المسيرة (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

يسرني أن ابدي لمعاليكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ ديسمبر ٢٠١٢م .

وبكل احترام ، يتطلع المسترسكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء.

لذا، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

معالي الدكتور محمد بن سليمان بن محمد الجاسر وزير الاقتصاد والتخطيط و رئيس لجنة التوازن الاقتصادي وزارة الاقتصاد والتخطيط الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

أرجو أن تسمحوا لي بأن أقدم لمعاليكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (Cessna Aircraft) وطائرات سسنا (BELL Helicopters) ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكهة.

يسرني أن ابدي لمعاليكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ ديسمبر ٢٠١٢م.

وبكل احترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة معاليكم الكريم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء.

لذا، أمل من معاليكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا e-mail: aboyamia@systems.textron.com

Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 80 of 143

TEXTRON Systems

Avo S. Boyamian

Vice President Middle East and North Africa **Textron Systems** A Textron Company

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٤ نوفمبر ٢٠١٢م

سعادة العقيد حسين العصيمي

مدير إدارة الأسلحة والمدخرات - هيئة إمداد وتموين القوات الجوية الملكية السعودية

القوات الجوية الملكية السعودية

الرياض المملكة العربية السعودية

طلب موعد مقابلة مع سعادتكم. الموضوع:

أرجو أن تسمحوا لي بأن أقدم لسعادتكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (BELL Helicopters) وطائرات سسنا (Cessna Aircraft) ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكبة.

يسـرني أن ابـدي لسـعادتكم أن **المسـتر / سـكوت دوننلي** رئيس مجلس الإدارة لشـركة تكسـترون إنـك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ دیسمبر ۲۰۱۲م.

وبكل احترام ، يتطلع المستر سكوت دوننلي إلى إتاحة الفرصة بالتشـرف بمقابلة سعادتكم والسـلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء.

لذا ، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسبا خلال الفترة المذكورة.

وتفضلوا سعادتكم بقبول عظيم تحياتنا واحترامنا،،،،

لمنطقة الشرق الأوسط وشمال إفريقيا e-mail: aboyamia@systems.textron.com

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Vice President Middle East and North Africa
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٤ نوفمبر ٢٠١٢م

سعادة اللواء علي الغامدي

نائب رئيس هيئة إمداد وتموين القوات الجوية الملكية السعودية

القوات الجوية الملكية السعودية

الرياض المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سعادتكم.

أرجو أن تسمحوا لي بأن أقدم لسعادتكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (Cessna Aircraft) وطائرات سسنا (BELL Helicopters) ومحركات الطائرة لايكومنج (Lycoming) والطائرات "المسيرة" (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكهة.

يسرني أن ابدي لسعادتكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ ديسمبر ٢٠١٢م.

وبكل احترام ، يتطلع المسترسكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء.

لذا، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا سعادتكم بقيول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان نلئر بالسئر

لنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

سعادة اللواء الركن طيار فياض بن حامد الرويلي

رئيس هيئة إمداد وتموين القوات الجوية الملكية السعودية

القوات الجوية الملكية السعودية

الرياض المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سعادتكم.

أرجو أن تسمحوا لي بأن أقدم لسعادتكم أسمى آيات التقدير والاحترام من رئيس و أعضاء مجلس الإدارة والإدارة التنفيذية لشركة تكسترون كوربوريشن ، و هي واحدة من كبريات شركات الدفاع الأمريكية المتخصصة في تصنيع وتوريد العديد من الأنظمة والأسلحة المتطورة للقوات المسلحة الأمريكية والعديد من جيوش العالم الصديقة كما أنها من كبريات الشركات المصنعة للطائرات العسكرية والمدنية والعمودية مثل الطوافات (Cessna Aircraft) وطائرات سسنا (Cessna Aircraft) ومحركات الطائرة لايكومنج (Lycoming) والطائرات المسيرة (UAS) دون طيار ، بالإضافة إلى مجموعة من التقنيات المتطورة والدقيقة من الأسلحة الذكية الدفاعية والهجومية وعربات النقل الحديثة الدفاعية والناقلة للجنود وحلول البرمجيات الذكية.

يسرني أن ابدي لسعادتكم أن المستر / سكوت دوننلي رئيس مجلس الإدارة لشركة تكسترون إنك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ ديسمبر ٢٠١٢م.

وبكل احترام ، يتطلع المسترسكوت دوننلي إلى إتاحة الفرصة بالتشرف بمقابلة سعادتكم والسلام عليكم لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون كوربوريشن في مجال الدفاع وأنظمة الفضاء.

لذا ، أمل من سعادتكم التوجيه بتحديد موعد من وقتكم الثمين في الوقت الذي ترونه مناسباً خلال الفترة المذكورة.

وتفضلوا سعادتكم بقيول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

Avo S. Boyamian Vice President Middle East and North Africa **Textron Systems** A Textron Company

201 Lowell Street Wilmington, MA 01887-2941 aboyamia@systems.textron.com Tel: (978) 657-2992

Fax: (978)657-2544

٤ نوفمبر ٢٠١٢م

سعادة اللواء الركن طيار محمد بن سليمان السديس

نائب قائد القوات الجوية الملكية السعودية

القوات الجوية الملكية السعودية

الرياض - المملكة العربية السعودية

طلب موعد مقابلة مع معاليكم الموضوع:

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يسـرني أن ابـدي لسـعادتكم أن **المسـتر / سـكوت دوننلي** رئيس مجلس الإدارة لشـركة تكسـترون إنـك. سيقوم بزيارة عمل إلى الرياض خلال شهر نوفمبر القادم في الفترة من يوم الجمعة ٣٠ نوفمبر إلى يوم الاثنين ٣ دیسمبر ۲۰۱۲م.

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وتفضلوا سعادتكم بقيول عظيم تحياتنا واحترامنا،،،،

لمنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

صاحب السمو الملكي الفريق الركن الأمير خالد بن بندر بن عبد العزيز آل سعود قائد القوات البرية الملكية السعودية

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

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افو بوياميان

نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

حضرة صاحب السمو الملكي الأمير خالد بن سلطان بن عبد العزيز آل سعود

نائب وزير الدفاع

وزارة الدفاع

الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

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وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

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نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

معالي الفريق الركن طيار محمد بن عبد الله العايش قائد القوات الجوية الملكية السعودية وزارة الدفاع العربية السعودية الرياض، المملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع معاليكم

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وتفضلوا معاليكم بقبول عظيم تحياتنا واحترامنا،،،،

أفو بوياميان نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا

e-mail: aboyamia@systems.textron.com

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٤ نوفمبر ٢٠١٢م

حضرة صاحب السمو الملكي الأمير سلمان بن عبد العزيز آل سعود ولي العهد ونائب رئيس مجلس الوزراء ووزير الدفاع وزارة الدفاع الرياض، الملكة العربية السعودية

الموضوع: طلب موعد مقابلة مع سموكم الكريم

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وتفضلوا سموكم الكريم بقبول عظيم تحياتنا واحترامنا،،،،

افو بوياميان

نائب الرئيس

لنطقة الشرق الأوسط وشمال إفريقيا E-mail: aboyamia@systems.textron.com

Sent: Monday, November 05, 2012 3:45 PM

To: Mansour Al-Tassan; Wallan, Saad F.; fahad@wallanaviation.com

Cc:Mekhail, Tarek; Latraverse, BonnieSubject:Scott Donnelly, Trip to Riyadh

Dear All,

Greetings;

This is to brief you about the status of Scott Donnelly's trip to Riyadh.

Itinerary:

Scott will arrive Abu Dhabi on Tuesday November 27; will stay at Abu Dhabi for 2 working days and will depart Abu Dhabi on Friday November 30^{th.} Will arrive Riyadh on Friday November 30 by Etihad Airlines flt EY317, EAT Riyadh 11:30 am.

Will depart Riyadh on Monday December 3, at 9:05 PM for Dubai, connecting to JFK by Emirates EK 203. In Abu Dhabi Will stay at the Intercontinental Riyadh.

Appointments

<u>UAE</u>, I have requested 8 appointments and so far I received 5 confirmations.

<u>KSA</u>

The following appointments have been requested:

- HRH Prince Salman bin Abdulaziz Al Saud Crown Prince, deputy Prime Minster and the Minister of Defense
- 2. HRH Prince Khalid Bin Sultan bin Abdulaziz Al Saud Deputy Minister of Defense
- HRH Lt.Gen. Prince Khalid bin Bandar bin Abdulaziz Al Saud Commander Royal Saudi Land Forces
- 4. HE Lt.General Mohammed Al Ayesh Commander Royal Saudi Air Force
- HE Major General Mohammed Al Sedais Deputy Commander Royal Saudi Air Force
- HE general Hussain Bin Abdullah Al Gobail COS
- 7. HE Mohammad Al Jasser

Minister of National Economy and Planning , Head of Saudi Offset

- 8. HE Major General Dr. Abdulaziz Al Hudaithi Director General of Military Industries Corp.
- HE Major General Fayyadh Al Roweily Director of Logistics & Supplies, RSAF
- HE Major General Ali Al Ghamdi
 Deputy Director of Logistics & Supplies, RSAF
- 11. HE Colonel Hussain Al Ousaimi Head of Armaments and Munitions, RSAF

These requests were sent out on Sunday / Monday of November 4 and 5, 2012. Still expecting to receive confirmation of appointments.

Logistics

Tarek Mekhail has put a detailed plan for details of Scott's arrival, transportation, in country movements and departure. Tarek is planning to discuss these details with Mansour Al Tassan.

Social Activities

I am looking to Sheikh Mansour and to Sheikhs Saad and Fahad Wallan, for your ideas and suggestions to organize some social activities on the following evenings/nights.

- 1. Friday evening November 30,
- 2. Saturday evening December 1st
- 3. Sunday evening December 2nd
- 4. Monday December 3rd, luncheon reception

On Monday December 3, the departure time Riyadh is at 9:00 PM. It might be very tight for an evening function, but we could have a luncheon reception. Certainly, Scott will appreciate the cooperation and the coordination of tow excellent groups, ASASCO and Wallan in this respect.

Please let me have your thoughts and suggestions ASAP and start making the arrangements. Please let me know how can I support.

Thanks with best regards, Avo Boyamian

Sent: Thursday, November 08, 2012 2:54 PM

To: Mansour Al-Tassan
Cc: Mekhail, Tarek

Subject: FW: Scott Donnelly, Chairman Textron Inc. Trip to Riyadh

Attachments: Scott C Donnelly BIO (2).docx

Dear Mansour,

FYI, Please see the below attached message I forwarded to Ambassador Adel Al Jubeir and BGen Ahmad Al Qhahtani, the Defense Attaché in Washington.

Avo

From: Boyamian, Avo

Sent: Thursday, November 08, 2012 2:06 PM

To: saudiembassy@aol.com

Cc: Saudi Armed Forces Office; airattache.usa@rsaf.gov.sa

Subject: FW: Scott Donnelly, Chairman Textron Inc. Trip to Riyadh

His Excellency Ambassador Adel Al Jubeir,

Greetings

Dear Adel

Hope this message finds you well.

This is to keep you informed that Mr. Scott Donnelly, Chairman and CEO of Textron Inc., will be travelling to Riyadh between Friday November 30th, departing Riyadh on the evening of Monday December 3rd, 2012. Copy of his bio is attached.

I wanted to keep you informed that we have requested meeting appointments for the Chairman with the list of the following Saudi personalities;

Appointments

KSA

The following appointments have been requested:

- HRH Prince Salman bin Abdulaziz Al Saud
 Crown Prince, deputy Prime Minster and the Minister of Defense
- 2. HRH Prince Khalid Bin Sultan bin Abdulaziz Al Saud Deputy Minister of Defense
- HRH Lt.Gen. Prince Khalid bin Bandar bin Abdulaziz Al Saud Commander Royal Saudi Land Forces
- 4. HE Lt.General Mohammed Al Ayesh Commander Royal Saudi Air Force
- HE Major General Mohammed Al Sedais Deputy Commander Royal Saudi Air Force
- 6. HE general Hussain Bin Abdullah Al Gobail COS
- HE Mohammad Al Jasser
 Minister of National Economy and Planning , Head of Saudi Offset
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 Deputy Director of Logistics & Supplies, RSAF
- 11. HE Colonel Hussain Al Ousaimi Head of Armaments and Munitions, RSAF

These requests were sent out on Sunday /Monday of November 4 and 5, 2012. Still expecting to receive confirmation of appointments.

Please let me know if you have any comments or recommendations to make. Also will appreciate any support your office can give to make this trip a successful and a memorable one.

Please let me have your thoughts and suggestions.

Thanks with best regards, Avo Boyamian Vice President Textron Systems Corp.

Sent: Sunday, November 11, 2012 10:20 PM

To: Mansour Al-Tassan Subject: Chairman's Trip

Dear Mansour,

Greetings where ever you are;

By this message I would like to express my concerns regarding lack of readiness for the Chairman's visit to Riyadh. So far the only confirmation of appointment I received is from MIC; still we did not hear from the others; this needs local follow up and you are the one who knows them best.

Next weekend will have a meeting with Scott (the Chairman), to brief him about the status and the details of the trip. Very sincerely, at this stage I am concerned about the Riyadh Portion of the trip unless positive developments happen during this week.

I am well aware that you have other pressing matters. If you will not be in Riyadh soon and if you will not be able to lead this activity, I understand; I am reaching out to you for your help and assistance. Please advise what are the immediate steps needed to be taken.

Sincerely,

Avo

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Monday, November 12, 2012 3:55 AM

To: 'Boyamian, Avo' **Subject:** RE: Chairman's Trip

Good morning Avo,

Sorry I missed your call last night as I left my mobile phone at home while we went to dinner with friends.

I am following up on the meetings and should receive some confirmation this week or early next. This morning I called up the office for HRH the Minister of Defense and the minister of Economy and Planning.

I will expedite and keep you fully informed.

Rgds,

Mansour Paris

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 12 November, 2012 6:20 AM

To: Mansour Al-Tassan Subject: Chairman's Trip

Dear Mansour,

Greetings where ever you are;

By this message I would like to express my concerns regarding lack of readiness for the Chairman's visit to Riyadh. So far the only confirmation of appointment I received is from MIC; still we did not hear from the others; this needs local follow up and you are the one who knows them best.

Next weekend will have a meeting with Scott (the Chairman), to brief him about the status and the details of the trip. Very sincerely, at this stage I am concerned about the Riyadh Portion of the trip unless positive developments happen during this week.

I am well aware that you have other pressing matters. If you will not be in Riyadh soon and if you will not be able to lead this activity, I understand; I am reaching out to you for your help and assistance. Please advise what are the immediate steps needed to be taken.

Sincerely, Avo

Sent: Tuesday, November 13, 2012 10:40 AM

To: Mansour Al-Tassan
Cc: Mekhail, Tarek

Subject: RE: Follow-up Slips w/ Ministry of Defence

Dear Mansour,

Thank you for the update.

Certainly, I understand the Crown Prince, being busy. However, it is very important to get the appointments, by this weekend, with,

- 1. HRH Prince Khalid Bin Sultan,
- 2. HRH LtGen Prince Khalid bin Bandar,
- 3. Commander Mohammed Al Ayesh
- 4. HE Mohamed Al Jasser

I will work on the RSAF side from my end.

There will be no **relaxation** till December 4, when everything is done and Scott is pleased.

Regards,

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 13, 2012 10:14 AM

To: Boyamian, Avo

Subject: Follow-up Slips w/ Ministry of Defence

Dear Avo,

Good morning. This is to give you an update on my efforts in following up for the meeting appointments with HRH Prince Salman and Prince Khalid Bin Sultan for both the Chairman and yourself.

Officially the requests have been processed as per the slips attached, however, I must follow up personally and religiously to expedite this to get appointments confirmed.

I will be communicating with the head of HRH Protocol office to confirm the meetings. Again, it was hinted this morning that we shouldn't have high hopes for the meeting with HRH Prince Salman due to his busy schedule and as he is more focusing on other affairs than MD's.

NUSUB: Meeting with Minister of Planning:

For the Minister of Economy and Planning, I was informed today that this coming Saturday or Sunday, we will be notified after checking the Minister's travel schedule outside KSA.

This is an update for your information and relaxation.

Rgds,

Mansour

Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com> From:

Sent: Wednesday, November 14, 2012 7:32 AM

Mansour Al-Tassan To: Cc: Mekhail, Tarek

RE: Follow-up Slips w/ Ministry of Defence Subject:

Dear Mansour,

Thank you. I am looking forward to have the confirmation of the meeting appointments.

BR, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Wednesday, November 14, 2012 7:29 AM

To: Boyamian, Avo Cc: Mekhail, Tarek

Subject: RE: Follow-up Slips w/ Ministry of Defence

Dear Avo and Tarek,

Hoping all well.

This is to update you on the chairman's meeting with HRH Prince Salman, HRH prince Khalid Bin Sultan and HE the Minister of Planning:

SUB: HRH Prince Salman and HRH prince Khalid Bin Sultan:

The head of Protocol at the Minister of Defense Office has confirmed to me an hour ago that the request has been processed and the letters are being submitted to both Princes for approval. He asked me to re check with him on Saturday.

NUSUB: Meeting Request with the Minister of Planning:

The Head of his office has asked me to re check again with him on Saturday to confirm the meeting.

I am also following up with the meeting request with General Mohammed Al-Ayesh of RSAF.

This is for your kind information.

Rgds,

Mansour

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 13 November, 2012 6:40 PM

To: Mansour Al-Tassan Cc: Mekhail, Tarek

Subject: RE: Follow-up Slips w/ Ministry of Defence

Dear Mansour,

Thank you for the update.

Certainly, I understand the Crown Prince, being busy. However, it is very important to get the appointments, by this weekend, with,

- 1. HRH Prince Khalid Bin Sultan,
- 2. HRH LtGen Prince Khalid bin Bandar,
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I will work on the RSAF side from my end.

There will be no relaxation till December 4, when everything is done and Scott is pleased.

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For the Minister of Economy and Planning, I was informed today that this coming Saturday or Sunday, we will be notified after checking the Minister's travel schedule outside KSA.

This is an update for your information and relaxation. Document 65-31 Filed 01/08/16 Page 94 of 143

Rgds,

Mansour

From: Mansour Al-Tassan <altassan@asasco.com>

Sent: Friday, November 16, 2012 6:05 AM

To: ABoyamia@SYSTEMS.TEXTRON.com; Tarek Mekhail (AAI) (tmekhail@aai.textron.com)

Brief Statment about the Chairman and Textron

Tracking: Recipient Read

ABoyamia@SYSTEMS.TEXTRON.com Read: 11/16/2012 6:24 AM

Tarek Mekhail (AAI) (tmekhail@aai.textron.com)

Dear Avo and Tarek,

Subject:

Good day to you all.

Please provide a very brief statement (4 – 5 lines) about the chairman and Textron Inc. This is normally needed for the Protocol staff to submit to HRH just seconds before the meeting, so, he knows who he will be meeting. You may want to mention that TSC has been contracted to supply the SFW to RSAF under FMS and the its recent demo of the UAS and MD plans to acquire UAS.

As these may be good points of discussion during the meeting other than the usual courtesies.

Txs. Mansour

Sent:Sunday, November 18, 2012 7:33 PMTo:Mansour Al-Tassan; Mekhail, TarekSubject:RE: MD's Appointments Update

Dear Mansour, Thank you.

I will be waiting to hear your news. Regards, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 18, 2012 10:21 AM

To: Boyamian, Avo; Mekhail, Tarek **Subject:** MD's Appointments Update

Dear Avo and Tarek,

Greetings and Good day.

I was speaking with the Head of Protocol & PR at the Minister's office (Col. Mohammed Al-Ghofaily – I know his father very well Lt. Gen. Saleh Al-Ghofaily) and was informed of the following:

- 1- Per the new ruling of HRH Prince Salman directions that any meetings with any company officials must be coursed through the Chief of Staff who will recourse it through the designated Force and in our case will be with RSAF. Likewise, any meetings with diplomats, it will be coursed through the Ministry of Foreign Affairs,
- 2- He confirmed that a telegram has been sent last Wednesday to the Chief of Staff office for their inputs for both meetings with the Minister and His deputy.
- 3- He indicated that the schedule for HRH Prince Salman is very tight at this time and the meeting may not take place,
- 4- He will wait for the Chief of Staff's office inputs for all the meetings he indicated that it may take few days to get the feedback.

I have insisted with him to try to confirm the meetings with both Princes. He replied that he has to receive the inputs from the Chief of Staff's office as these are the new rules.

Immediately, I called the Head of Public Administration at the Minister's office (Mr. Abdolmohsin A-Shamikh) to check on the appointments, he promised to find out and would call me back in 10-15 minutes. Surely, 10 minutes later, I received a call from Abdolmohsin who confirmed that four telegrams were sent to the Chief of staff's office for their inputs.

To confirm what I have been hearing from both Col. Mohammed and Abdolmohsin, I called the Head of Telegrams office (whom I know for many years) and he confirmed that four telegrams were sent to the Chief of Staff's office – I asked him to do me a favor by expediting and keep me informed.

I am thinking I should try tomorrow to expedite with RSAF but since General Ali Al-Ghamdi is aware of the meetings with both Princes and encouraging such meetings, I would request that you also make an urgent phone call to him or e-mail him to expedite (personally) from his side with General Al-Ayesh's office as I am sure these "famous" four telegrams should be there now or by tomorrow at the latest as a follow up by general Al-Ghamdi would help accelerate the response back to the Chief of Staff and then in turn to the Minister's office. In doing so, you may wish to send copies of the slips referencing the four requests and the letters we submitted to the Minister's office.

To me, this is a complete departure or change of rules from the days of the late HRH Prince Sultan Bin Abdulaziz, however, I guess, this is the way to streamline meetings, discussions and commitments especially with visiting Diplomats and Company's officials.

The good news is the request is under process and being pursued religiously, the bad news is how long it will take to get the inputs.

NUSUB: Minister of Economy and Planning:

One of the staff at the Minister's office asked what is the purpose of the meeting with the minister, I said that Mr. Scott Donnelly is the chairman and CEO of Textron Inc. which is a major American Defense Contractor and wish to meet the Minister as a courtesy and especially that he is also the Head of the Saudi Economic Offset which Textron may want to explore with the minister. Apparently, they have been questioned by the minister. They promised to call us as soon as the schedule of the meeting is confirmed.

Just in case, please keep an eye on your fax and alert your secretary as they normally send a fax when the appointments are confirmed.

This is for your kind information.

Rgds,

Mansour

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Monday, November 19, 2012 2:49 AM

To: Boyamian, Avo
Cc: Mekhail, Tarek

Subject: Re: MD's Appointments Update

Greetings to you all,

I am following up but no actions as of this morning.

As mentioned, call or send an e-mail to Gen. Ali Al-Ghamdi to expedite and accelerate the response back to the Minister's office or call him up.

Txs. Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 19, 2012, at 1:33, "Boyamian, Avo" < ABoyamia@SYSTEMS.TEXTRON.com > wrote:

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Just in case, please keep an eye on your fax and alert your secretary as they normally send a fax when the appointments are confirmed.

This is for your kind information.

Rgds,

Mansour

Sent: Monday, November 19, 2012 8:13 AM

To: Mansour Al-Tassan
Cc: Mekhail, Tarek

Subject: RE: MD's Appointments Update

Dear Mansour,

FYI, I am in regular communications with Gen. Ali Al Ghamdi.

His explanation is that, being a military person he cannot contact MOD also he cannot go above and beyond the military hierarchy.

NUSUB: When are you planning to be in Riyadh?

Regards, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 19, 2012 2:49 AM

To: Boyamian, Avo Cc: Mekhail, Tarek

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Just in case, please keep an eye on your fax and alert your secretary as they normally send a fax when the appointments are confirmed.

This is for your kind information.

Rgds,

Mansour

From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Tuesday, November 20, 2012 3:43 PM
To: 'altassan@asasco.com'; Boyamian, Avo

Subject: Re: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Dear Mansour,

My US phone # 4104635629 and my Saudi #0550283320.

Are back in Riyadh? If so I would like to meet.

Regards, Tarek

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 03:38 PM

To: Boyamian, Avo **Cc**: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Dear Avo and Tarek,

Thank you Avo for taking my call and the explanations. Prior to our phone call, I spoke with Saad Al-Wallan (Abo Fahad) and asked him to assist in getting the appointments fixed. I will be communicating with him tomorrow and together put extraordinary efforts in getting these appointments confirmed.

This is for your information,

Dear Tarek: in case we need to speak, please provide me with your mobile phone - Thank you.

Rgds,

Mansour

Mobile: Saudi (050 548 1188)

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 20 November, 2012 10:54 PM

To: Mansour Al-Tassan **Cc:** Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Dear Mansour,

I tried to contact you 2 times. Will try again.

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 2:44 PM

To: Boyamian, Avo **Cc:** Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hi Avo,

I am back and trying to call you at your office, will try your Cell phone.

Call me when you have a chance,

Rgds,

Mansour

From: Boyamian, Avo [mailto:ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 20 November, 2012 7:19 PM

To: Mansour Al-Tassan
Cc: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hi Mansour,

We are going ahead as planned.

Asked Al Waallan's support and making some progress.

NUSUB: Will you please confirm when you will be back to Riyadh?

Thanks, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 11:09 AM

To: Boyamian, Avo

Subject: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Greetings Avo,

Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 102 of 143

Hoping all well.

Despite all efforts and trying, till now there are no confirmation received and the chances are becoming less due to their internal affairs, new procedures for meetings with company officials and sudden cancelation of appointments.

I am still monitoring the situation but no guarantees to have these appointments confirmed.

Not having confirmed appointments and no guarantee to have, I am of the opinion that you may wish to alter the Chairman's portion of the visit to Saudi Arabia till late February as recommended by Col. Mohammed.

Attached please find my report on the follow up and series of phone calls to get the appointments confirmed.

With best regards,

Mansour

Please note that I will be away for the next three to four hours so, I will call you as soon as I am back.

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From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Tuesday, November 20, 2012 11:58 PM

To: Mansour Al-Tassan

Cc: Boyamian, Avo; Tomich, John

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hello Mansour,

Thank you for the e-mail...sorry I didn't answer you last night but I had already went to bed.

I am in Riyadh. I will be leaving to the US in December to spend Christmas with the family. I will return before the end of December.

Thanks for the offer of your support, your guys at ASASCO have been great; especially with regards to the Demo. It couldn't have gone any better.

I saw your update to John regarding the detailed break of the Local Service Agreement, I have not seen a copy of it would you possible forward me a copy.

Thank you Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 3:54 PM

To: Mekhail, Tarek Cc: Boyamian, Avo

Subject: Re: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hello Tarek,

Thank you for sending the mobile phones as I will register them in my phone memory.

I am still in Paris and will be traveling here. Are you in Riyadh or back in the States?

Let"s keep in touch and please feel free to call me when you need anything.

Rgds,

Mansour

Paris

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 20, 2012, at 21:42, "Mekhail, Tarek" < tmekhail@aai.textron.com> wrote:

Dear Mansour,

My US phone # 4104635629 and my Saudi #0550283320.

Are back in Riyadh? If so I would like to meet.

Regards, Tarek

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 03:38 PM

To: Boyamian, Avo **Cc**: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Dear Avo and Tarek,

Thank you Avo for taking my call and the explanations. Prior to our phone call, I spoke with Saad Al-Wallan (Abo Fahad) and asked him to assist in getting the appointments fixed. I will be communicating with him tomorrow and together put extraordinary efforts in getting these appointments confirmed.

This is for your information,

Dear Tarek: in case we need to speak, please provide me with your mobile phone - Thank you.

Rgds,

Mansour

Mobile: Saudi (050 548 1188)

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 20 November, 2012 10:54 PM

To: Mansour Al-Tassan Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 106 of 143

Cc: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Dear Mansour,

I tried to contact you 2 times. Will try again.

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 2:44 PM

To: Boyamian, Avo Cc: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hi Avo,

I am back and trying to call you at your office, will try your Cell phone.

Call me when you have a chance,

Rgds,

Mansour

From: Boyamian, Avo [mailto: ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 20 November, 2012 7:19 PM

To: Mansour Al-Tassan Cc: Mekhail, Tarek

Subject: RE: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Hi Mansour,

We are going ahead as planned.

Asked Al Waallan's support and making some progress.

NUSUB: Will you please confirm when you will be back to Riyadh?

Thanks, Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Tuesday, November 20, 2012 11:09 AM

To: Boyamian, Avo

Subject: Update and Follow Up On Chairman's Visist and Meeting Confirmations.

Greetings Avo,

Hoping all well.

Despite all efforts and trying, till now there are no confirmation received and the chances are becoming less due to their internal affairs, new procedures for meetings with company officials and sudden cancelation of appointments.

I am still monitoring the situation but no guarantees to have these appointments confirmed.

Not having confirmed appointments and no guarantee to have, I am of the opinion that you may wish to alter the Chairman's portion of the visit to Saudi Arabia till late February as recommended by Col. Mohammed.

Attached please find my report on the follow up and series of phone calls to get the appointments confirmed.

With best regards,

Mansour

Please note that I will be away for the next three to four hours so, I will call you as soon as I am back.

From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Saturday, November 24, 2012 11:55 PM

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Cc:Boyamian, AvoSubject:Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Sunday, November 25, 2012 11:46 PM

To: Mansour Al-Tassan

Cc: Boyamian, Avo; Wallan, Saad F.; fahad@wallanaviation.com

Subject: RE: Chairman's Visit

Attachments: Visit of Mr. Scott Donnelly.docx

Mansour,

Thanks for the update. Attached is a copy of the latest itinerary for Scott's visit...I will continue to update this as information comes in.

I think we need to pay particular attention to Sunday 2 Dec...we have no appointment that day thus far. We may want to consider the meeting General Hamad Al-Sugair of the Economic Offset on Sunday...your thoughts?

Again Thank you all for your support.

Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:59 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; Wallan, Saad F. **Subject:** RE: Chairman's Visit

Dear Tarek and all,

Good day,

This is an update on the meetings confirmations of Mr. Scott Donnelly and further to our two phone calls of today, please note the following:

I am pleased to report that the meeting with HE Lt. General Mohammed Al-Ayesh (Commander of RSAF) has been confirmed for 10 am on Saturday December 1, 2012 at RSAF HQ.

The meeting with HRH Lt. General Khalid Bin Bandar Bin Abdulaziz (Commander RSLF) is being confirmed and should hear from them tomorrow morning.

For your own information, Prince Khalid Bin Bandar just returned from the United States following his surgery (Back ??).

However, I am still working aggressively and diligently on the appointments with both HRH Prince Salman Bin Abdulaziz – Crown Prince, Deputy Premier and Minister of Defense and HRH Prince Khalid Bin Sultan Bin Abdulaziz – Vice Minister of Defense as I have been assured (This morning) that perhaps the meeting with HRH Prince Khalid Bin Sultan may be confirmed tomorrow or after. It is on progress as of now.

Furthermore, we received a regret letter (Attached) from the Minister of Economy and Planning & Head of Saudi Economic Offset (Dr. Mohammed Al-Jassir) – In this letter, he asked if we want to meet with General Hamad Al-Sugair of the Economic Offset. This letter may have been sent to Avo by e-mail or fax.

This is for your kind information.

Rgds,

Mansour Paris, France

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 25 November, 2012 7:55 AM

 $\textbf{To:} \ \underline{fahad@wallanaviation.com}; \ Wallan, \ Saad \ F.; \ Mansour \ Al-Tassan$

Cc: Boyamian, Avo **Subject:** Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

Draft as of 25 Nov 12

Kingdom of Saudi Arabia

Visit of Mr. Scott Donnelly

Chairman, President and Chief Executive Officer, Textron Inc.

30 November to 3 December 2012

Official Party:

Mr. Scott Donnelly – Chairman, President and Chief Executive Officer, Textron Inc. Mr. Avo Boyamian – Vice President, Middle East Region, Textron Systems Inc. Mr. Tarek Mekhail – Vice President, Middle East Region, AAI Corporation

Host:

 ${\bf Mr.\ Mansour\ Al-Tassan-President\ of\ Arab\ Supply\ and\ Services\ Corporation}$

Mr. Saad Al-Wallan – President of Al-Wallan Corporation

<u>Friday, 30 Nov</u> 1115	Event Pickup Mr. Mekhail from Marriott Apartments (VIP Vehicle: Mr. Mekhail)
1200	Receiving Party arrives at the VIP Lounge at King Khalid International Airport Private Aviation Terminal (Aircraft Call Sign: N96RX) Crew: Capt. Charles C Feaga Cell# +966500041855 Capt. Claudio Varo Cell# +966 500109798
12:30	Official Party Arrives at Private Aviation (Met by Mr. Mekhail)
1235 – 1250	Party moves to VIP Lounge (Personnel required to processes passports and retrieve luggage)
1250	Depart Airport for Intercontinental Hotel (VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)
1315	Arrive at Intercontinental Hotel (VIP Check in)
1315 – 1400	Personnel Time
1400	Depart Hotel for Late Lunch/Early Dinner

(VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)

Location: Mr. Saad Al-Wallan's Residence

1430 - 1830 Late Lunch/Early Dinner with Mr. Saad Al-Wallan

1830 Depart Mr. Saad Al-Wallan's Residence for Hotel

(VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)

1900 - TBD Personal Time

Saturday, 1 Dec	Event
0700 – 0900	Personal Time (Breakfast)
0915 – 0930	Depart Hotel for Royal Saudi Air Force (RSAF) Headquarters (VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)
1000 – 1100	Office call with HE Lieutenant General Mohammed Al Ayesh Commander Royal Saudi Air Force
TBD	Lunch
TBD	Depart Hotel for Royal Saudi Land Forces (RSLF) Headquarters (VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)
TBD	HRH Lieutenant Gen. Prince Khalid bin Bandar bin Abdulaziz Al Saud Commander Royal Saudi Land Forces

Sunday, 2 Dec	<u>Event</u>

Dinner

0700 – 0900 Personal Time

0915 – 0930 Depart Hotel for TBD

0930 – 1030 Office call TBD

TBD Lunch

TBD

TBD Dinner

Monday, 3 Dec Event

0700 – 0900 Personal Time

0915 Depart Hotel for Military Industrial Corporation (MIC)

	(VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)
1000 – 1100	Office Call with HE Major General Dr. Abdulaziz Al Hudaithi Director General of Military Industrial Corporation
1100	Depart MIC HQ for Hotel
1145 – 1230	Lunch TBD
1230	Depart Hotel for Royal Saudi Air Force (RSAF) Headquarters (VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian and Mr. Mekhail)
1300 – 1400	Office call with RSAF Maj Gen Fayyadh Al-Roweily, Maj Gen Ali Al-Ghamdi and other RSAF Logistics officers
1930 – 2015	Depart Hotel for King Khalid International Airport (VIP Vehicle 1: Mr. Donnelly, Mr. Boyamian, and Mr. Mekhail)
2015	Official Party Arrives at the VIP Lounge at King Khalid International Airport Private Aviation
2105	Official Party Departs for Dubai

From: Boyle, Thomas <tboyle@systems.textron.com>

Sent: Sunday, November 25, 2012 5:34 PM

To: Boyamian, Avo; 'altassan@asasco.com'; Mekhail, Tarek

Cc:Wallan, Saad F.Subject:Re: Chairman's Visit

Avo

I will ask for the meeting based on your requested schedule.

Tom.

Tom

From: Boyamian, Avo

Sent: Sunday, November 25, 2012 10:04 AM

To: Mansour Al-Tassan < altassan@asasco.com>; Mekhail, Tarek

Cc: Wallan, Saad F.; Boyle, Thomas **Subject**: RE: Chairman's Visit

Gentlemen,

Greetings,

Thanks for your good efforts and thanks for the meeting appointment with Lt. General Al Ayesh. I will be looking forward to receive confirmations for the others as well.

This is to confirm that I received a letter from Dr. Mohammad Al Jassir, apologizing for not being able to meet with Mr. Donnelly and suggesting that we meet with MGen. (R) Hammad Al Sughair. I asked Tom Boyle to set up the meeting appointment. Will keep you posted when the appointment is confirmed.

Thank you Once again,

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:59 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; Wallan, Saad F. **Subject:** RE: Chairman's Visit

Dear Tarek and all,

Good day,

This is an update on the meetings confirmations of Mr. Scott Donnelly and further to our two phone calls of today, please note the following:

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This is for your kind information.

Rgds,

Mansour Paris, France

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 25 November, 2012 7:55 AM

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 114 of 143

Cc: Boyamian, Avo **Subject:** Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent:Sunday, November 25, 2012 10:04 AMTo:Mansour Al-Tassan; Mekhail, TarekCc:Wallan, Saad F.; Boyle, ThomasSubject:RE: Chairman's Visit

Gentlemen,

Greetings,

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Sent: Sunday, November 25, 2012 6:59 AM

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Cc: Boyamian, Avo; Wallan, Saad F. **Subject:** RE: Chairman's Visit

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Sent: 25 November, 2012 7:55 AM

 $\textbf{To:} \ \underline{fahad@wallanaviation.com}; \ Wallan, \ Saad \ F.; \ Mansour \ Al-Tassan$

Cc: Boyamian, Avo

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Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045

KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Mansour Al-Tassan <altassan@asasco.com>
Sent: Sunday, November 25, 2012 6:59 AM

To: 'Mekhail, Tarek'

Cc: 'Boyamian, Avo'; 'Saad Wallan' (saad@wallanaviation.com)

Subject: RE: Chairman's Visit

Attachments: HE the Minister of Econ & Planning Response _Mr. Al Jasser Response.pdf

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Sent: 25 November, 2012 7:55 AM

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Cc: Boyamian, Avo **Subject:** Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

بسم الله الرحين الرحيم

الرقسم: ٦-و-٢٤ التاريخ: ١٤٣٤/١١١٠ هـ المرققات: بدون المملكة العربية السعودية وزارة الاقتصاد والتخطيط مكتب الوزير (۲٦٨)

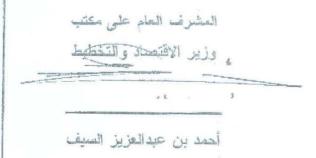
سعادة السيد/ أفوبوياميان ثانب الرئيس لمنطقة الشرق الأوسط وشمال أفريقيا شركة تكسترون كوربوريشن

بعد التحية.

إشارة إلى خطابكم المؤرخ في ١٠ نوفمبر ٢٠١٢م الموجه لمعالى وزير الاقتصاد والتخطيط ورئيس لجنة التوازن الاقتصاد، بشأن رغبة السيد/ سكوت دوننلي، رئيس مجلس إدارة شركة تكسترون مقابلة معالى الوزير لمناقشة الأمور ذات الاهتمام المشترك وعرض تقنيات شركات تكسترون في مجال الدفاع وأنظمة الفضاء، وذلك خلال فترة زيارته المملكة من ٣٠ نوفمبر إلى ٣ ديسمبر ٢٠١٢م.

أود أن انقل لكم شكر معاني الوزير وتقديره للسيد/ دوننلي لحرصه على اطلاع معاليه على أعمال الشركة وتقنياتها في مجال الدفاع وأنظمة الفضاء، ومناقشة الأمور ذات الاهتمام المشترك، إلا أنه نظراً لارتباطات معاليه المسبقة، فإنه يتعذر تحديد موعد لإتمام هذه المقابلة خلال فترة الزيارة، وقد وجه معاليه سعادة سكرتير لجنة التوازن الاقتصادي اللواء المهندس (م)/ حمد الصقير بمقابلة السيد/ دوننلي في حال رغبته بذلك.

وتقبلوا أطيب تحياتي.



From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Monday, November 26, 2012 10:19 AM

To: Mansour Al-Tassan
Cc: abdulhamid@asasco.com

Subject: FW: Meeting with Minister of defense and/or His Depuaty

FYA

From: Boyamian, Avo

Sent: Monday, November 26, 2012 8:18 AM **To:** Mansour Al-Tassan; Mekhail, Tarek

Subject: RE: Meeting with Minister of defense and/or His Depuaty

Discussion Points with HRH:

- 1. UAS Program with local manufacturing in the KSA
- 2. Smart Weapons, CBU-105 and the next generation
- 3. Bell new helicopters
- 4. Cessna's trainers
- 5. Textron commitment to KSA

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 26, 2012 6:36 AM

To: Boyamian, Avo; Mekhail, Tarek

Subject: Meeting with Minister of defense and/or His Depuaty

Dear Avo,

SUBJECT: Meeting with HRH the Minister and HRH his Deputy:

I am following up now with the Prince office and all other concerned to set up the meeting for the Chairman with HRH Prince Salman Bin Abdulaziz and his Deputy HRH Prince Khalid Bin Sultan Bin Abdulaziz.

The question now is they want a very brief paper on what need to be discussed with HRH. Please prepare for me few lines of what the Chairman wants to discuss with both Princes.

You may want to call me to explain this further.

I am pushing to have the meeting for Sunday.

NUSUB: Meeting with HRH Commander of RSLF:

The meeting has been agreed but I asked them to wait till we confirm the meeting with HRH Prince Salman and Prince Khalid. I don't want to have a conflict of times between the Minister's appointment and RSLF Commander's – They understand my reasoning and agreed but I have to let them know by Wednesday.

For this meeting, RSLF Commander has already directed his Deputy to bring in other senior officers from RSLF to attend the meeting with him and his Deputy.

This is for your information.

I will wait for your call.

Rgds,

Mansour

From: Boyle, Thomas <tboyle@systems.textron.com>
Sent: Monday, November 26, 2012 3:29 PM

To: Mansour Al-Tassan **Subject:** RE: Chairman's Visit

Mansour:

I think his e-mail got hacked, so he had to change it. If you don't mind I will ask as I want to ask some additional questions. If we do not hear back from him, then I will ask you to call him.

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 26, 2012 3:24 PM

To: Boyle, Thomas

Subject: Re: Chairman's Visit

Thank you Tom,

I just checked my contacts and it's the same as I have. Perhaps his mail box is full and that's why can' receive any emails.

I will call him tomorrow to get his e-mail and send it to you.

Do you want me to fix up a meeting with him for Scott and when? Or you want to do it?

Let me know.

Regards,

Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 26, 2012, at 20:39, "Boyle, Thomas" < tboyle@systems.textron.com > wrote:

Mansour:

Hello, the email I have is: hsugair@hotmail.com He has a new one from what I have been told.

Thank you

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 26, 2012 2:11 PM

To: Boyle, Thomas

Subject: Re: Chairman's Visit

Dear Tom,

Greetings. I will check his e-mail tomorrow and revert back to you. Please send me the e-mail you have for Hamad to verify what my office has.

Rgds, Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 26, 2012, at 14:43, "Boyle, Thomas" < tboyle@systems.textron.com> wrote:

Mansour:

General Sugair's e-mail address has changed, could you please ask your Riyadh office to provide to me?

Thank you

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:15 PM

To: Boyle, Thomas

Cc: Boyamian, Avo; Mekhail, Tarek; Wallan, Saad F.

Subject: Re: Chairman's Visit

Dear Avo and Tom,

Tom: If General Sugair works in the afternoon, I would suggest to make the meeting with him then during any of the 3 days available for Scott as I am working on two important appointments.

For your information, I think he works afternoon's as I met him on two occasions then. If not, you may want to make it early in the morning before 09:30 am or wait till this Tuesday so, I hope would have the remaining appointments set.

With best regards,

Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 25, 2012, at 23:34, "Boyle, Thomas" <tboyle@systems.textron.com> wrote:

Avo

I will ask for the meeting based on your requested schedule.

Tom.

Tom

From: Boyamian, Avo

Sent: Sunday, November 25, 2012 10:04 AM

To: Mansour Al-Tassan < altassan@asasco.com>; Mekhail, Tarek

Cc: Wallan, Saad F.; Boyle, Thomas **Subject**: RE: Chairman's Visit

Gentlemen,

Greetings,

Thanks for your good efforts and thanks for the meeting appointment with Lt. General Al Ayesh. I will be looking forward to receive confirmations for the others as well.

This is to confirm that I received a letter from Dr. Mohammad Al Jassir, apologizing for not being able to meet with Mr. Donnelly and suggesting that we meet with MGen. (R) Hammad Al Sughair. I asked Tom Boyle to set up the meeting appointment. Will keep you posted when the appointment is confirmed.

Thank you Once again, Avo

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Sent: Sunday, November 25, 2012 6:59 AM

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Cc: Boyamian, Avo; Wallan, Saad F. **Subject:** RE: Chairman's Visit

Dear Tarek and all,

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For your own information, Prince Khalid Bin Bandar just returned from the United States following his surgery (Back ??).

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This is for your kind information.

Rgds,

Mansour Paris, France

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 25 November, 2012 7:55 AM

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Cc: Boyamian, Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 122 of 143

Subject: Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Boyle, Thomas <tboyle@systems.textron.com>
Sent: Monday, November 26, 2012 2:39 PM

To: Mansour Al-Tassan **Subject:** RE: Chairman's Visit

Mansour:

Hello, the email I have is: hsugair@hotmail.com He has a new one from what I have been told.

Thank you

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 26, 2012 2:11 PM

To: Boyle, Thomas

Subject: Re: Chairman's Visit

Dear Tom.

Greetings. I will check his e-mail tomorrow and revert back to you. Please send me the e-mail you have for Hamad to verify what my office has.

Rgds, Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 26, 2012, at 14:43, "Boyle, Thomas" < the systems textron.com > wrote:

Mansour:

General Sugair's e-mail address has changed, could you please ask your Riyadh office to provide to me?

Thank you

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:15 PM

To: Boyle, Thomas

Cc: Boyamian, Avo; Mekhail, Tarek; Wallan, Saad F.

Subject: Re: Chairman's Visit

Dear Avo and Tom,

Tom: If General Sugair works in the afternoon, I would suggest to make the meeting with him then during any of the 3 days available for Scott as I am working on two important appointments.

For your information, I think he works afternoon's as I met him on two occasions then. If not, you may want to make it early in the morning before 09:30 am or wait till this Tuesday so, I hope would have the remaining appointments set.

With best regards,

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Sent from Mansour Al-Tassan (ASASCO) iPad

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Avo

I will ask for the meeting based on your requested schedule.

Tom.

Tom

From: Boyamian, Avo

Sent: Sunday, November 25, 2012 10:04 AM

To: Mansour Al-Tassan < altassan@asasco.com>; Mekhail, Tarek

Cc: Wallan, Saad F.; Boyle, Thomas **Subject**: RE: Chairman's Visit

Gentlemen,

Greetings,

Thanks for your good efforts and thanks for the meeting appointment with Lt. General Al Ayesh.

I will be looking forward to receive confirmations for the others as well.

This is to confirm that I received a letter from Dr. Mohammad Al Jassir, apologizing for not being able to meet with Mr. Donnelly and suggesting that we meet with MGen. (R) Hammad Al Sughair. I asked Tom Boyle to set up the meeting appointment. Will keep you posted when the appointment is confirmed.

Thank you Once again,

Avo

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:59 AM

To: Mekhail, Tarek
Cc: Boyamian, Avo; Wallan, Saad F.
Subject: RE: Chairman's Visit

Dear Tarek and all,

Good day,

This is an update on the meetings confirmations of Mr. Scott Donnelly and further to our two phone calls of today, please note the following:

I am pleased to report that the meeting with HE Lt. General Mohammed Al-Ayesh (Commander of RSAF) has been confirmed for 10 am on Saturday December 1, 2012 at RSAF HQ.

The meeting with HRH Lt. General Khalid Bin Bandar Bin Abdulaziz (Commander RSLF) is being confirmed and should hear from them tomorrow morning.

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Mansour Paris, France

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 25 November, 2012 7:55 AM

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Cc: Boyamian, Avo Subject: Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Monday, November 26, 2012 1:16 PM

To: Fahad Wallan

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Fahad, Okay, thank you.

Tarek

Tarek Mekhail
Regional Vice President
Middle East Operations
Unmanned Aircraft Systems
AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 12:58 PM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Tarek,

I'm afraid Not. When we talked with HRHP Sultan, Meeting will be n Prince office.

Thank you & Best Regards

Fahad Wallan

Vice President /Operations

Wallan Aviation

Cessna Authorized Sales Representative Middle East Countries.

Cessna Authorized Service Facility.

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Authorized Bell Helicopter Independent Representative for Saudi Arabia

Riyadh, Saudi Arabia

Tel +966-9200-1-8585 Ex 105 Fax +966-9200-1-8484

Cell +966-504497112

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 26 November 2012 17:59

To: Fahad Wallan

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Fahad, Thank you for this information...I believe we talked about an evening event with him...correct?

V/R Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 9:56 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Tarek,

The meeting with HRHP Prince Sultan bin Salman bin Abdulaziz, President of SCTA (Saudi Commission for Tourism and Antiquities) has been confirmed.

Time TBA.

Thank you & Best Regards

Fahad Wallan

Vice President /Operations

Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 126 of 143 Wallan Aviation Cessna Authorized Sales Representative Middle East Countries. Cessna Authorized Service Facility. CPC Wallan Flying School Authorized Bell Helicopter Independent Representative for Saudi Arabia Riyadh, Saudi Arabia Tel +966-9200-1-8585 Ex 105 Fax +966-9200-1-8484 Cell +966-504497112 From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com] **Sent:** 25 November 2012 07:55 To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan Cc: Boyamian, Avo Subject: Chairman's Visit Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia? Thank You Tarek Tarek Mekhail Regional Vice President Middle East Operations **Unmanned Aircraft Systems AAI** Corporation U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

______Information from ESET NOD32 Antivirus, version of virus signature database 7728 (20121124) ______

The message was checked by ESET NOD32 Antivirus.

http://www.eset.com

Information from ESET NOD32 Antivirus, version of virus signature database 7732 (20121126) ______

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http://www.eset.com

From: Fahad Wallan <fahad@wallanaviation.com>
Sent: Monday, November 26, 2012 12:58 PM

To: 'Mekhail, Tarek'

Cc: 'Boyamian, Avo'; 'Mansour Al-Tassan'; 'Wallan, Saad F.'; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

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Fahad Wallan Vice President /Operations Wallan Aviation

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http://www.eset.com

From: Boyle, Thomas <tboyle@systems.textron.com>
Sent: Monday, November 26, 2012 8:44 AM

To: Mansour Al-Tassan Subject: RE: Chairman's Visit

Mansour:

General Sugair's e-mail address has changed, could you please ask your Riyadh office to provide to me?

Thank you

Tom

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Sunday, November 25, 2012 6:15 PM

To: Boyle, Thomas

Cc: Boyamian, Avo; Mekhail, Tarek; Wallan, Saad F.

Subject: Re: Chairman's Visit

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Thank you Once again,

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Sent: Sunday, November 25, 2012 6:59 AM

To: Mekhail, Tarek

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Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Mekhail, Tarek <tmekhail@aai.textron.com>
Sent: Monday, November 26, 2012 8:30 AM
To: Mansour Al-Tassan; Boyle, Thomas
Cc: Boyamian, Avo; Wallan, Saad F.

Subject: RE: Chairman's Visit

Tom,

Please read Mansour's e-mail below.

Regards Tarek

Tarek Mekhail
Regional Vice President
Middle East Operations
Unmanned Aircraft Systems
AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

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Sent: Monday, November 26, 2012 8:11 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; Wallan, Saad F. **Subject:** Re: Chairman's Visit

Dear all,

Hoping all well.

As reported, almost all appointments as planned are fixed but waiting for one last confirmation of the time from the Minister's office.

This morning and early afternoon following series of communications with HRH's office, Chief of General Staff's office, RSAF and the Head of Public Affairs at MD, it was agreed to fix the meeting with both HRH's but trying to allocate the time and confirm it.

For your information, I am pushing hard to make both appointments for Sunday as both HRH's are in the same office. This way will keep the Chairman busy on Sunday too - Wish me luck!

Tarek: Let's try to get the meeting with General Hamad Al-Sugair any day in the afternoon if possible, I am sure you appreciate that I want to have more available times during the morning's of Saturday and Sunday to avoid any chances of time conflicts, especially we are dealing with VVIP's.

I am on my I pad and don' have Tom Boyle email, can you please ask Tom to work on Hamad appointment but if you wish I can do that too as I know Hamad very well.

This for your kind observation.

Avo: I am waiting for your call.

Rgds,

Mansour

Sent from Mansour Al-Tassan (ASASCO) iPad

On Nov 26, 2012, at 5:45, "Mekhail, Tarek" < tmekhail@aai.textron.com > wrote:

Mansour,

Thanks for the update. Attached is a copy of the latest itinerary for Scott's visit...I will continue to update this as information comes in.

I think we need to pay particular attention to Sunday 2 Dec...we have no appointment that day thus far. We may want to consider the meeting General Hamad Al-Sugair of the Economic Offset on Sunday...your thoughts?

Again Thank you all for your support.

Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

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Sent: Sunday, November 25, 2012 6:59 AM

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Cc: Boyamian, Avo **Subject:** Chairman's Visit

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U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

<Visit of Mr. Scott Donnelly.docx>

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Monday, November 26, 2012 8:18 AM **To:** Mansour Al-Tassan; Mekhail, Tarek

Subject: RE: Meeting with Minister of defense and/or His Depuaty

Discussion Points with HRH:

- 1. UAS Program with local manufacturing in the KSA
- 2. Smart Weapons, CBU-105 and the next generation
- 3. Bell new helicopters
- 4. Cessna's trainers
- 5. Textron commitment to KSA

From: Mansour Al-Tassan [mailto:altassan@asasco.com]

Sent: Monday, November 26, 2012 6:36 AM

To: Boyamian, Avo; Mekhail, Tarek **Subject:** Meeting with Minister of defense and/or His Depuaty

Dear Avo,

SUBJECT: Meeting with HRH the Minister and HRH his Deputy:

I am following up now with the Prince office and all other concerned to set up the meeting for the Chairman with HRH Prince Salman Bin Abdulaziz and his Deputy HRH Prince Khalid Bin Sultan Bin Abdulaziz.

The question now is they want a very brief paper on what need to be discussed with HRH. Please prepare for me few lines of what the Chairman wants to discuss with both Princes.

You may want to call me to explain this further.

I am pushing to have the meeting for Sunday.

NUSUB: Meeting with HRH Commander of RSLF:

The meeting has been agreed but I asked them to wait till we confirm the meeting with HRH Prince Salman and Prince Khalid. I don't want to have a conflict of times between the Minister's appointment and RSLF Commander's – They understand my reasoning and agreed but I have to let them know by Wednesday.

For this meeting, RSLF Commander has already directed his Deputy to bring in other senior officers from RSLF to attend the meeting with him and his Deputy.

This is for your information.

I will wait for your call.

Rgds,

Mansour

From: Fahad Wallan <fahad@wallanaviation.com>
Sent: Thursday, November 29, 2012 11:15 AM

To: 'Boyamian, Avo'

Cc: 'Mansour Al-Tassan'; 'Wallan, Saad F.'; 'Mekhail, Tarek'; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Dear Avo,

With ref. to your below email & further to phone call conversation, Bateen Airport/Abu Dhabi. A new schedule as following:-

Operator / Wallan Aviation

A/C Callsign / N96RX A/C Reg. / N96RX A/C Type / C750

SKD

FRI 30th Nov 2012

ETD OERK 0600Z ETA OMDB 0730Z FRY ETD OMDB 0830Z ETA OERK 1000Z LIVE

Arrival and Departure Dubai Airport via ExecuJet Aviation, Tel: +971 4 601 6363 Fax: +971 4 299 7818 Mob: +971562162302

Crew.

Capt. Charles C Feaga Cell +966500041855. Capt. Claudio Varo Cell +966 500109798.

Have a nice trip.

Thank you & Best Regards

Fahad Wallan

Vice President / Operations

Wallan Aviation

Cessna Authorized Sales Representative Middle East Countries.

Cessna Authorized Service Facility.

CPC Wallan Flying School

Authorized Bell Helicopter Independent Representative for Saudi Arabia

Riyadh, Saudi Arabia

Tel +966-9200-1-8585 Ex 105 Fax +966-9200-1-8484

Cell +966-504497112

From: Boyamian, Avo [mailto:ABoyamia@SYSTEMS.TEXTRON.com]

Sent: 29 November 2012 18:11 **To:** Fahad Wallan; Mekhail, Tarek **Cc:** 'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Dear Fahad,

Greetings from Abu Dhabi,

Around 15 minutes ago a very important meeting appointment popped up, to have a meeting in Dubai tomorrow on Friday November 30 at 9:00 AM in Dubai. We plan to attend the meeting at 9:00 AM in Dubai and depart Dubai to Abu Dhabi at 10:00 AM to catch our Wallan Aviation flight. To be on the safe side, will appreciate your confirmation to have departure of the flight at 12:15 in stead of 11:15. Please confirm.

Thanks a lot

Avo

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 12:58 PM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Tarek,

I'm afraid Not. When we talked with HRHP Sultan , Meeting will be n Prince office.

Thank you & Best Regards

Fahad Wallan

Vice President /Operations

Wallan Aviation

Cessna Authorized Sales Representative Middle East Countries.

Cessna Authorized Service Facility.

CPC Wallan Flying School Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 137 of 143

Authorized Bell Helicopter Independent Representative for Saudi Arabia

Riyadh, Saudi Arabia

Tel +966-9200-1-8585 Ex 105 Fax +966-9200-1-8484

Cell +966-504497112

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 26 November 2012 17:59

To: Fahad Wallan

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Fahad, Thank you for this information...I believe we talked about an evening event with him...correct?

V/R Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 9:56 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Tarek,

The meeting with HRHP Prince Sultan bin Salman bin Abdulaziz, President of SCTA (Saudi Commission for Tourism and Antiquities) has been confirmed.

Time TBA.

Thank you & Best Regards

Fahad Wallan
Vice President / Operations
Wallan Aviation

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Riyadh, Saudi Arabia

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Cell +966-504497112

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 25 November 2012 07:55

To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan

Cc: Boyamian, Avo **Subject:** Chairman's Visit

Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia?

Thank You Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

_____ Information from ESET NOD32 Antivirus, version of virus signature database 7728 (20121124) _____

The message was checked by ESET NOD32 Antivirus.

http://www.eset.com

Information from ESETATOB32 Activities, version of Vitus signalized at late 1888 97828 (2012 1728) 138 01 143
The message was checked by ESET NOD32 Antivirus.
http://www.eset.com
Information from ESET NOD32 Antivirus, version of virus signature database 7744 (20121129)
The message was checked by ESET NOD32 Antivirus.
http://www.eset.com

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent:Thursday, November 29, 2012 10:11 AMTo:Fahad Wallan; Mekhail, TarekCc:'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Dear Fahad,

Greetings from Abu Dhabi,

Around 15 minutes ago a very important meeting appointment popped up, to have a meeting in Dubai tomorrow on Friday November 30 at 9:00 AM in Dubai. We plan to attend the meeting at 9:00 AM in Dubai and depart Dubai to Abu Dhabi at 10:00 AM to catch our Wallan Aviation flight. To be on the safe side, will appreciate your confirmation to have departure of the flight at 12:15 in stead of 11:15. Please confirm.

Thanks a lot

Avo

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 12:58 PM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

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Thank you & Best Regards

Fahad Wallan

Vice President / Operations

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Cell +966-504497112

From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com]

Sent: 26 November 2012 17:59

To: Fahad Wallan

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.

Subject: RE: Chairman's Visit

Fahad, Thank you for this information...I believe we talked about an evening event with him...correct?

V/R Tarek

Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 9:56 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

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Time TBA.

Thank you & Best Regards

Fahad Wallan

Vice President /Operations

Wallan Aviation

Cessna Authorized Sales Representative Middle East Countries.

Cessna Authorized Service Facility.

Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 140 of 143 CPC Wallan Flying School Authorized Bell Helicopter Independent Representative for Saudi Arabia Riyadh, Saudi Arabia Tel +966-9200-1-8585 Ex 105 Fax +966-9200-1-8484 Cell +966-504497112 From: Mekhail, Tarek [mailto:tmekhail@aai.textron.com] **Sent:** 25 November 2012 07:55 To: fahad@wallanaviation.com; Wallan, Saad F.; Mansour Al-Tassan Cc: Boyamian, Avo Subject: Chairman's Visit Gentlemen, any updates on appointments for Scott's visit to Saudi Arabia? Thank You Tarek Tarek Mekhail Regional Vice President Middle East Operations **Unmanned Aircraft Systems AAI** Corporation U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com Information from ESET NOD32 Antivirus, version of virus signature database 7728 (20121124)

The message was checked by ESET NOD32 Antivirus.

http://www.eset.com

_____ Information from ESET NOD32 Antivirus, version of virus signature database 7732 (20121126) _____

The message was checked by ESET NOD32 Antivirus.

http://www.eset.com

From: Boyamian, Avo <ABoyamia@SYSTEMS.TEXTRON.com>

Sent: Thursday, November 29, 2012 11:51 AM

To: 'fahad@wallanaviation.com'

Cc: 'altassan@asasco.com'; Wallan, Saad F.; Mekhail, Tarek

Subject: Re: Chairman's Visit

Dear Fahad Thank you

Avo

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Thursday, November 29, 2012 11:15 AM

To: Boyamian, Avo

Cc: 'Mansour Al-Tassan' < altassan@asasco.com>; Wallan, Saad F.; Mekhail, Tarek; fahad@Wallanaviation.com < fahad@Wallanaviation.com>

Subject: RE: Chairman's Visit

Dear Avo,

With ref. to your below email & further to phone call conversation, Flight has been rescheduled to depart at 12:30LT (0830GMT) from Dubai Airport instead of Al Bateen Airport/Abu Dhabi. A new schedule as following:-

Operator / Wallan Aviation A/C Callsign / N96RX A/C Reg. / N96RX A/C Type / C750

SKD

FRI 30th Nov 2012

ETD OERK 0600Z ETA OMDB 0730Z FRY ETD OMDB 0830Z ETA OERK 1000Z LIVE

Arrival and Departure Dubai Airport via ExecuJet Aviation, Tel: +971 4 601 6363 Fax: +971 4 299 7818 Mob: +971562162302

Crew.

Capt. Charles C Feaga Cell +966500041855. Capt. Claudio Varo Cell +966 500109798.

Have a nice trip.

Thank you & Best Regards

Fahad Wallan

Vice President / Operations

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Cell +966-504497112

From: Boyamian, Avo [mailto:ABoyamia@SYSTEMS.TEXTRON.com]

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Cc: 'Mansour Al-Tassan'; Wallan, Saad F.

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Thanks a lot

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Sent: Monday, November 26, 2012 12:58 PM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

Tarek,

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Fahad Wallan

Vice President / Operations

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Cell +966-504497112

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U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 tmekhail@aai.textron.com

From: Fahad Wallan [mailto:fahad@wallanaviation.com]

Sent: Monday, November 26, 2012 9:56 AM

To: Mekhail, Tarek

Cc: Boyamian, Avo; 'Mansour Al-Tassan'; Wallan, Saad F.; fahad@Wallanaviation.com

Subject: RE: Chairman's Visit

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Time TBA.

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Tarek Mekhail Regional Vice President Middle East Operations Unmanned Aircraft Systems

AAI Corporation

U.S. Cell: 410-463-0045 KSA Cell: (966) 55-028-3320 <u>tmekhail@aai.textron.com</u> Case 1:15-cv-12951-PBS Document 65-31 Filed 01/08/16 Page 143 of 143

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